



Mission Command Center of Excellence  
US Army Combined Arms Center  
Fort Leavenworth, Kansas  
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# Doctrine Update 2-14

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The United States Combined Arms Center publishes the *Doctrine Update* periodically to highlight recent and upcoming changes to doctrine and provide information related to doctrine use.

This *Doctrine Update* provides information on the overall Doctrine 2015 strategy. To maximize the understanding of the Doctrine 2015 strategy and the timelines of significant publications, disseminate this update to the lowest level.

The Commanding General, U.S. Army Combined Arms Center, is the Army Doctrine Proponent. The preparing staff agency for *Doctrine Update* is the Combined Arms Doctrine Directorate (CADD), Mission Command Center of Excellence, U.S. Army Combined Arms Center. Comments and recommendations may be emailed to: [usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil); or mailed to Commander, U.S. Army Combined Arms Center and Fort Leavenworth, ATTN: ATZL-MCD (*Doctrine Update*, 2-14), 300 McPherson Avenue, Fort Leavenworth, KS 66027-2337. POCs for this update are Mr. Clinton J. Ancker III at [clinton.j.ancker2.civ@mail.mil](mailto:clinton.j.ancker2.civ@mail.mil) and LTC Averill Ruiz at [averill.ruiz.mil@mail.mil](mailto:averill.ruiz.mil@mail.mil).

For the Army doctrine proponent,

CLINTON J. ANCKER III  
Director, Combined Arms Doctrine Directorate

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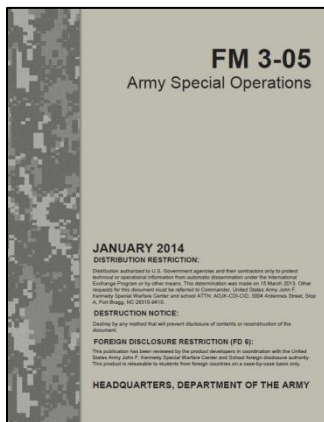
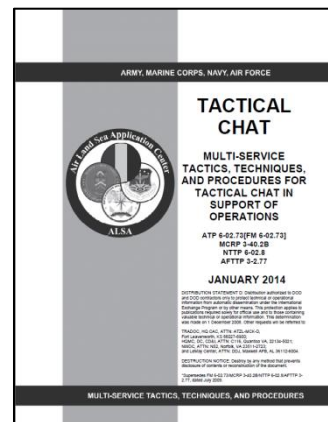
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**Compendium of Recently Published Army Doctrine**

The doctrine community needs the most current information on recent publications. This discussion provides a short synopsis of new Army tactics and procedures (ATPs), field manuals (FMs), Army doctrine publications (ADPs), and Army doctrine reference publications (ADRP). These synopses provide readers with the new doctrinal concepts provided by these manuals. Army Publishing Directorate (APD) has recently published ATP 6-02.73, FM 3-05, ATP 3-05.71, FM 3-38, FM 6-02, Change 1 to FM 3-57, Change 2 to ADP 6-0 and ADRP 6-0, ATP 3-09.60, ATP 3-60.2, FM 6-05, FM 3-27, FM 4-95, and FM 4-01.

ATP 6-02.73, *Multi-Service Tactics, Techniques, and Procedures for Internet Tactical Chat in Support of Operations*, is a multi-Service tactics, techniques, and procedures (MTTP) publication. This ATP is a single source, descriptive reference guide to standardize and describe using tactical chat to support operations. It provides commanders and units guidelines to facilitate coordinating and integrating tactical chat when conducting joint and coalition operations.

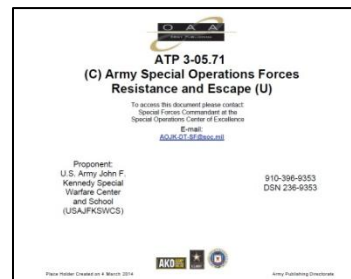
This ATP supports planners and warfighters by establishing tactics, techniques, and procedures with tactical chat operating parameters necessary to integrate tactical chat-enabled operations across joint and coalition operational areas.



FM 3-05, *Army Special Operations*, provides the United States Army special operations forces commander and staff information on the structure and functions involved in Army special operations forces activities. Army special operations forces represent all forces assigned to the United States Army Special Operations Command. These forces include special forces, military information support operations, civil affairs, Rangers, Army special operations aviation, the 528th Sustainment Brigade (Special Operations) (Airborne), and special mission units.

FM 3-05 was last published in 2010. This revision updates the Army special operations forces strategic landscape, fundamentals, core activities, and capabilities in Army unified land operations. FM 3-05 provides doctrinal guidance on the organization and capabilities of Army special operations forces and outlines the necessary requirements for planning, preparing, executing, and assessing Army special operations forces missions.

The content of ATP 3-05.71, *Army Special Operations Forces Resistance and Escape (U)*, is classified. For more information regarding this publication, please contact the JFK Special Warfare center at [AOJK-DT-SF@soc.mil](mailto:AOJK-DT-SF@soc.mil) or 910-396-9353.

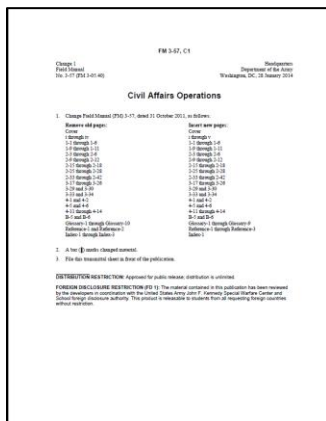




FM 3-38, *Cyber Electromagnetic Activities*, provides overarching doctrinal guidance and direction for conducting cyber electromagnetic activities (CEMA). This manual describes the importance of cyberspace and the electromagnetic spectrum to Army forces and provides the tactics and procedures commanders and staffs use in planning, integrating, and synchronizing CEMA.

FM 3-38 provides the information necessary for Army forces to conduct CEMA that enable them to shape their operational environments and conduct unified land operations. It provides enough guidance for commanders and their staffs to develop innovative approaches to seize, retain, and exploit advantages throughout an operational environment. CEMA enable the Army to achieve desired effects in support of the commander’s intent and objectives.

FM 6-02, *Signal Support to Operations*, describes support from the Signal Regiment to the Army’s mission, commanders, staff officers, and signal personnel. FM 6-02 establishes the Signal Regiment’s roles and responsibilities of organic and nonorganic signal forces providing LandWarNet that enable and support the Army’s mission at all echelons.

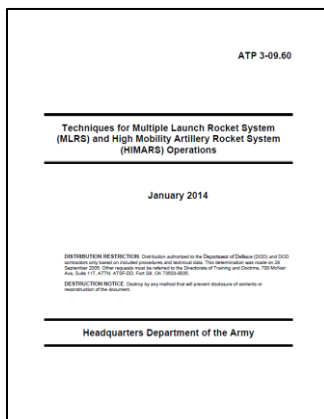
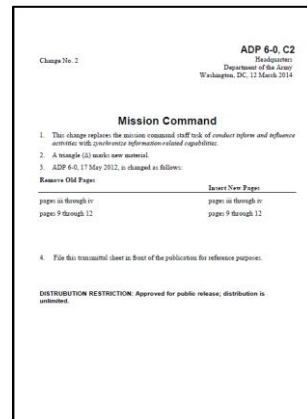


Change 1 to FM 3-57, *Civil Affairs Operations*, provides Army commanders with the information necessary for integrating civil affairs capabilities in support of unified land operations. It provides the doctrinal basis for the conduct of operations in support of the joint force commander’s civil-military operations concept.

This change clarifies the role of civil affairs forces in support of civil-military operations with regard to the missions, employment, support requirements, capabilities, and limitations of these forces.

Change 2 to both ADP 6-0, *Mission Command*, and ADRP 6-0, *Mission Command*, eliminates the commander’s task *conduct inform and influence activities* and replaces it with *synchronize information-related capabilities*. By eliminating the task, these changes also remove the term *inform and influence activities*. The term’s replacement depends on the context of this new concept. Change 2 to both ADP 6-0 and ADRP 6-0 is significant and impacts the mission command warfighting function, mission command tasks, military information support operations, general staff functions and tasks, and operation orders format.

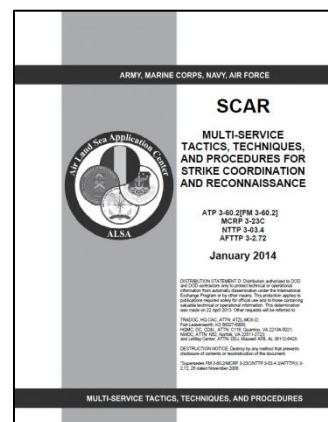
For more information on this change, please see page 6.

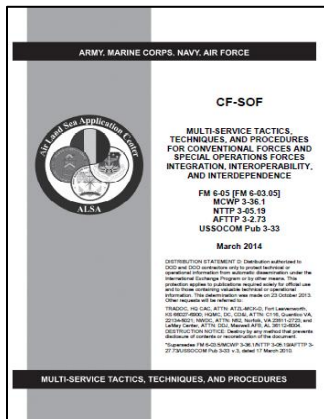


ATP 3-09.60, *Techniques for Multiple Launch Rocket System (MLRS) and High Mobility Artillery Rocket System (HIMARS) Operations*, sets forth the doctrine pertaining to the organization, equipment, mission command, operations, and techniques for the Multiple Launch Rocket System (MLRS)/High Mobility Artillery Rocket System (HIMARS) battalion, battery, and platoon. ATP 3-09.60 establishes the responsibilities and general duties of key personnel by focusing on techniques of how the MLRS/HIMARS unit fights.

ATP 3-60.2, *Multi-Service Tactics, Techniques, and Procedures for Strike Coordination and Reconnaissance*, provides strike coordination and reconnaissance (SCAR) multi-Service tactics, techniques, and procedures for conducting air interdiction against targets of opportunity.

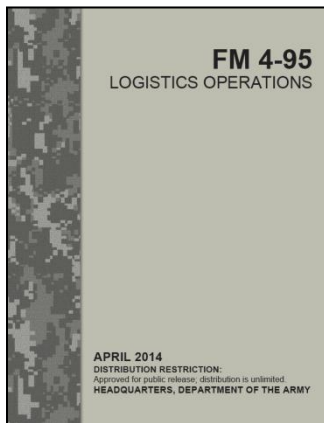
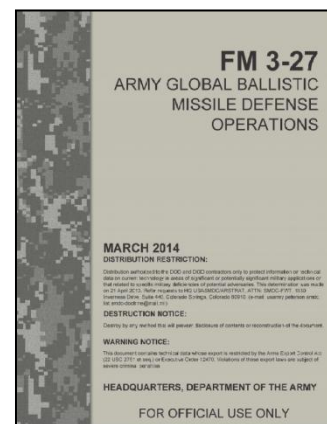
Specific focus areas of this MTTP include dynamic targeting for development of targets of opportunity, joint command and control, targeting criteria, and best practices for engaging targets. ATP 3-60.2 is not designed for targets in proximity to ground forces which require detailed integration with fire and maneuver, such as close air support. ATP 3-60.2 is intended to be used as a reference document for mission planning and execution of SCAR missions with allied, coalition, and multi-Service forces.





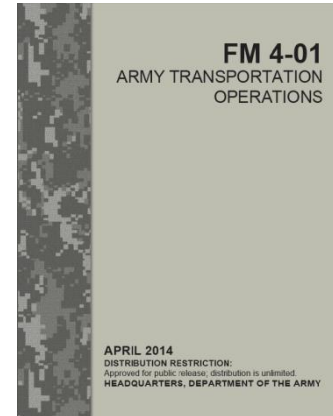
FM 6-05, *Multi-Service Tactics, Techniques, and Procedures for Conventional Forces and Special Operations Forces Integration and Interoperability*, establishes tactics, techniques, and procedures and aids conventional forces and special operations forces commanders and staffs. It emphasizes informing conventional forces on the unique capabilities and characteristics of special operations forces to ensure effective integration and interoperability where required.

FM 3-27, *Army Global Ballistic Missile Defense Operations*, provides an overview of Army global ballistic missile defense (GBMD) operations and provides doctrinal tenants and procedures outlining how to plan, integrate, and execute GBMD operations. FM 3-27 is consistent and compatible with joint doctrine. FM 3-27 links Army GBMD operations doctrine at the tactical and operational level to JP 3-01, *Countering Air and Missile Threats*, and at the operational and strategic level to JP 3-27, *Homeland Defense*, as well as United States Strategic Command (USSTRATCOM) Global Ballistic Missile Defense Concept of Operations.



FM 4-95, *Logistics Operations*, provides detailed information on Army logistics operations. It discusses how the logistics element of the sustainment warfighting function facilitates operational success by providing Army forces operational reach, freedom of action, and endurance. FM 4-95 serves as the doctrinal bridge between the overarching principles prescribed in ADP 4-0 and ADRP 4-0 and the lower level sustainment ATPs and ATTPs.

FM 4-01, *Army Transportation Operations*, is the Army's doctrinal manual for transportation. Its purpose is to provide authoritative doctrine for transportation operations that support unified land operations. This publication applies to the range of military operations and supports ADP 3-0, *Unified Land Operations* and ADP 4-0, *Sustainment*. It also expounds on transportation doctrine that is introduced in ADP 4-0. This FM also establishes how transportation operations are integrated and synchronized into the overall operations process – plan, prepare, execute, and assess. Transportation is identified as a sub-element of logistics in the Sustainment Warfighting Function to support strategic and operational reach, and enable endurance.



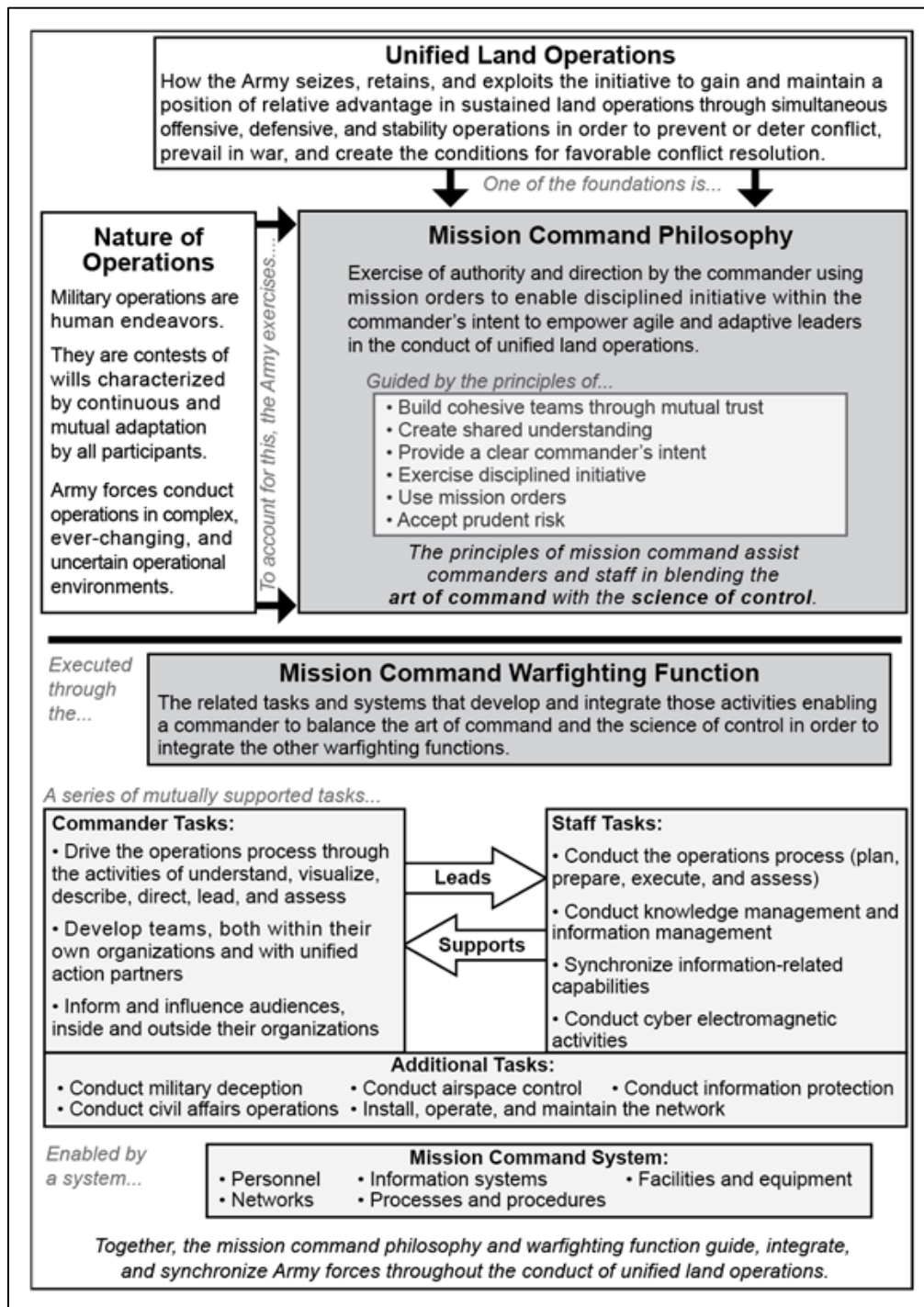
### Elimination of the Term *Inform and Influence Activities*

Recent changes to ADP 6-0 and ADRP 6-0 have removed the term *inform and influence activities* and replaced it with one of several variations of the term *information-related capabilities*. The forthcoming FM 6-0 will also reflect this change. The bullets below list how the aforementioned change affects ADP 6-0, ADRP 6-0, and FM 6-0.

- ADP 6-0—
  - Eliminates the mission command task *conduct inform and influence activities* and replaces it with *synchronize information-related capabilities*.
  - Eliminates discussion pertaining to *inform and influence activities* and replaces it with *information operations*.
- ADRP 6-0—
  - Eliminates the mission command task *conduct inform and influence activities* and replaces it with *synchronize information-related capabilities*.
  - Eliminates discussion pertaining to *inform and influence activities* and replaces it with *information operations*.
  - Eliminates the definition of *inform and influence activities* in the glossary.
- FM 6-0—
  - Eliminates the G-7 as a coordinating staff officer; replaces it with the information operations officer.
  - Provides a new discussion on the role of the information operations officer as a special staff officer.
  - Moves the military information support operations (MISO) element under the G-3 in movement maneuver.
  - Provides a discussion on information-related capabilities (IRCs).
  - Creates the information operations working group led by the information operations officer.
  - Changes Annex J in the orders format from *Inform and Influence Activities* to *Public Affairs*.
  - Keeps the public affairs officer (PAO) as a personal staff officer to the commander.
  - Discusses specific distinct roles of the PAO and MISO officers in regard to themes and messages.
  - Creates Appendix 15 to Annex C (Operations) in the orders format called *Information Operations*.
  - Eliminates the mission command functional cell.
  - Discusses and expands on the staff task of *conduct knowledge management and information management* found in ADRP 6-0.
  - Provides a new chapter on military deception.
  - Provides a new chapter on decision making during execution.
  - Provides new information on after action reports.
  - Provides significant modifications to the operation order, to include changes to various annexes and appendices within the operation order.

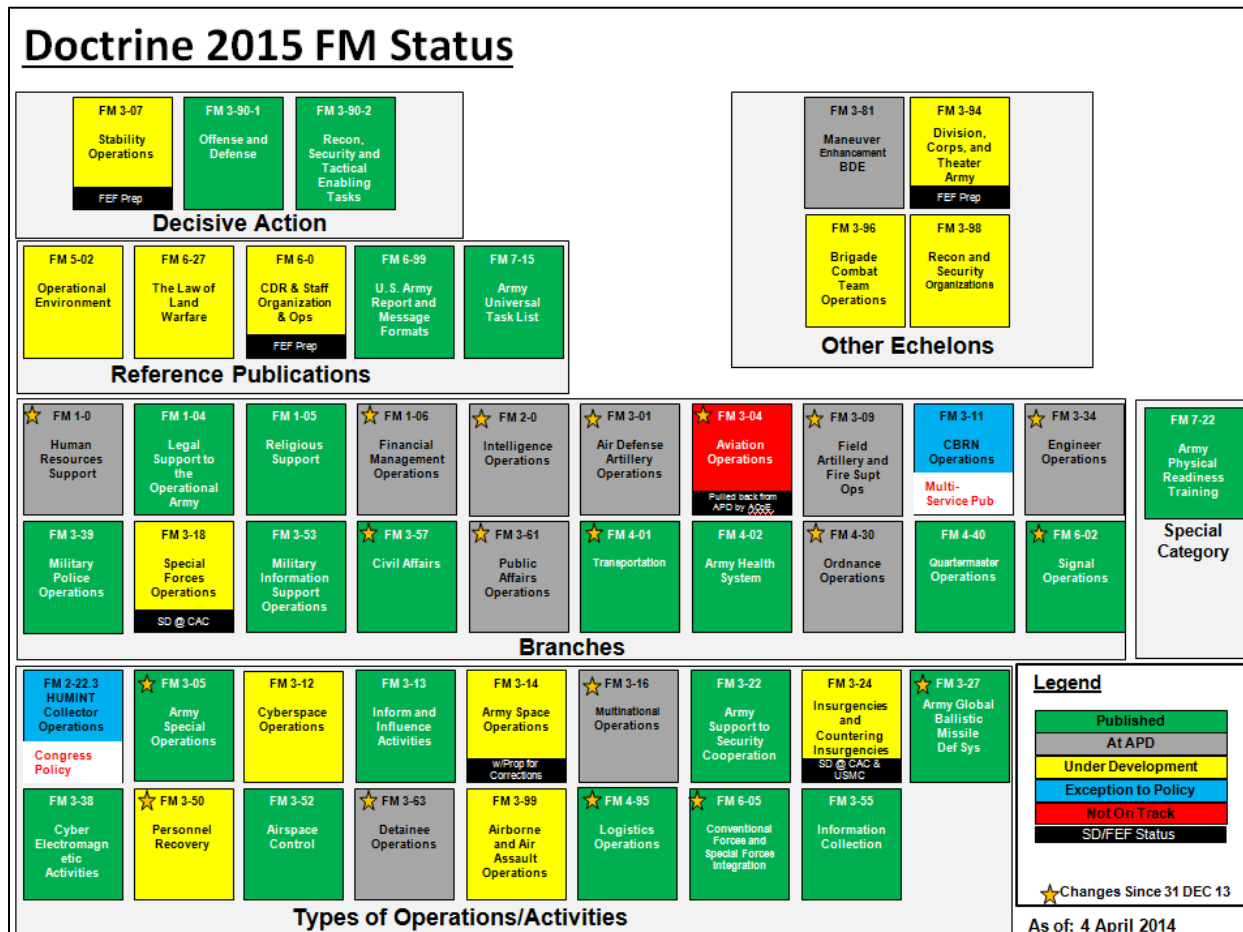
**Mission Command Logic Chart**

Page 6 discussed the removal of the term *inform and influence activities*. The mission command logic chart reflects this change.



**Development Status of Field Manuals**

Listed below are the Doctrine 2015 FMs and their development status as of 4 April 2014:



**Recent Joint Publications**

Recently published doctrinal joint publications (JPs) include:

JP 3-29	<i>Foreign Humanitarian Assistance</i>	03 January 2014
JP 3-30	<i>Command and Control for Joint Air Operations</i>	10 February 2014
JP 3-31	<i>Command and Control for Joint Land Operations</i>	24 February 2014
JP 4-05	<i>Joint Mobilization Operations</i>	21 February 2014
JP 4-09	<i>Distribution Operations</i>	19 December 2013
N/A	<i>Compendium of Key Joint Doctrine Publications</i>	03 January 2014

All published joint doctrinal publications are available online: <http://www.dtic.mil/doctrine/doctrine/doctrine.htm>.



**Publication Staffing Status**

Several publications are currently undergoing external staffing (date listed is the suspense for comments). If you were not included in the original staffing process and wish to submit comments for any of the following manuals, please send your comment matrices to either the manual’s proponent or to the CADD mailbox ([usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil)). When CADD receives your feedback, CADD will forward your comments to the respective proponent. Currently, the following manuals are out for staffing:

ATP 3-01.48	<i>Sentinel Techniques</i> (Initial Draft)	11 April 2014
ATP 3-07.6	<i>Protection of Civilians</i> (Initial Draft)	22 April 2014
ATP 3-09.12	<i>Field Target Acquisition</i> (Final Draft)	08 April 2014
ATP 3-09.46	<i>Fire Support for the Battalion</i> (Initial Draft)	23 April 2014
ATP 3-14.5	<i>Army Joint Tactical Ground Station (JTAGS) Operations</i> (Initial Draft)	30 April 2014
ATP 3-90.5	<i>Combined Arms Battalion</i> (Final Draft)	28 April 2014
ATP 4-01	<i>Army Theater Distribution</i> (Initial Draft)	12 May 2014
ATP 4-10	<i>Operational Contract Support Tactics, Techniques and Procedures</i> (Program Directive)	04 May 2014
ATP 4-46.2	<i>Mortuary Affairs Contaminated Remains Mitigation Site (MACRMS) Operations</i> (Initial Draft)	12 May 2014
ATP 4-92	<i>Contracting Support to Unified Land Operations</i> (Final Draft)	19 May 2014
ATP 6-02.75	<i>Techniques for Communications Operations</i> (Initial Draft)	16 April 2014
FM 3-96	<i>Brigade Combat Team</i> (Final Draft)	25 April 2014
TBD	<i>Doctrine Primer</i> (Initial Draft)	14 April 2014

**Former FMs that are now TCs or TMs (As of 1 December 2013)**

Previous Number	New Title (Number)	Publication Date
FM 3-04.140	<i>Combat Aviation Gunnery</i> (TC 3-04.45)	29 January 2014

**Terminology Update**

A complete quarterly list of new, revised, and rescinded terms is available at <https://www.milsuite.mil/book/docs/DOC-25269>. Since *Doctrine Update 1-14*, the following significant new terms have been added:

- Spectrum management operations.

Further, the Army has rescinded the Army definition and adopted the joint definition for the following terms:

- Civil information.
- Civil information management.
- Civil reconnaissance.
- Indigenous populations and institutions.

**Online Army Doctrine Terms and Military Symbols**

Proponents are invited to visit the Joint Electronic Library Plus’s online database of Army Doctrine Terms and Military symbols located at <https://jdeis.js.mil/jdeis/index.jsp?pindex=207>. This site provides an alphabetized list of doctrinal terms and symbols and is helpful when assembling a glossary for a publication. It is updated monthly to ensure that it reflects the most recent approved terminology changes. Please consider this website the primary source for doctrine terminology until the revision for ADRP 1-02 supersedes FM 1-02. One can find additional Army terminology update resources at the Army Doctrinal Terminology & Symbology MilSuite Group at <https://www.milsuite.mil/book/groups/army-marine-corps-terminology>.