



CENTER FOR ARMY LESSONS LEARNED



CALL INSIDER

July-Aug 2015



Director's Corner

On 01 AUG 2015, CALL celebrated its 30th anniversary of providing lessons and best practices to the U.S. Army and our unified action partners.

Recently produced CALL publications that are available to you via hard copy and/or digital version are highlighted in this newsletter.

CALL has a newly designed website with enhanced search features; please visit us at: <https://call2.army.mil/Login.aspx?ReturnUrl=%2f> or send us a note. We look forward to supporting you — the Warfighter — in the current fight, Force 2025, and years to come.



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JLOTS 15 Exercise

CALL deployed an analyst to the Republic of Korea (ROK), vicinity Anmyeon Beach, to conduct a collection of the Joint Logistics Over the Shore (JLOTS) 15 exercise. Jack Crafton teamed with lessons learned personnel from United States Pacific Command, U.S. Transportation Command; United States Forces, Korea (USFK); and the

7th Transportation Brigade–Expeditionary to collect observations and best practices. Over the course of the exercise, Jack observed an amphibious assault by a ROK Marine Battalion, the laying of a ship-to-shore petroleum pipeline, and the off-loading of equipment over a Trident pier. Very good observations from the tactical to operational levels were collected. The 7th Trans Bde (EXP) Commander and the Expeditionary Strike Group THREE Deputy Commander were interviewed as part of the CALL collection. A newsletter will be written ICW USFK, the 19th Expeditionary Sustainment Command, and the 7th Trans BDE that will detail highlights of the exercise as well as lessons and best practices and will also feed our work on Set the Theater.



Conference of American Armies

Formed in 1960, the Conference of American Armies (CAA) is designed to promote cohesion, improve hemispheric security, and strengthen inter-American friendships on an army-to-army basis. The CAA conducts a two-year cycle of specialized conferences and exercises hosted by

member armies. Accomplishments throughout the cycle are reviewed and presented to the army commanders at the end of the cycle at the Commanders Conference. The CAA agreements that come out of the Commanders Conference, although not legally binding, are highly respected by the commanders of the 20 member armies.

The CAA members are Antigua and Barbuda, Argentina, Bolivia, Brazil, Canada, Chile, Colombia, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Paraguay, Peru, Trinidad and Tobago, United States, Uruguay, and Venezuela. The five observer armies of the CAA are Barbados, Belize, Guyana, Jamaica, and Suriname. Two international military organizations also enjoy observer status. They are the Conference of Central American Armed Forces and the Inter-American Defense Board.

CALL will participate as an observer at the CAA in order to produce the first ever holistic publication dedicated to illustrating the critical importance of the Permanent Executive Secretariat of the Conference of American Armies program to the U.S. Army and its partner nations in the Western Hemisphere. All publications will be translated in Spanish and Portuguese and will be readily available to U.S. Army South partner nations.

Topics for this year's conference were more focused on current operations (i.e., setting the theater, adaptive leadership, interoperability, and airspace management) and were presented by a panel of subject matter experts from various proponents and/or units currently operating in the United States Central Command and Africa Command theaters. Participation in this conference supports the Army Service component commands' security cooperation efforts while expanding CALL's international network for future collections and projects.



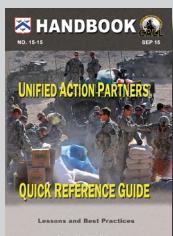
Unified Quest Historical Lessons Learned Workshop

CALL attended the Unified Quest Historical Lessons Learned Workshop hosted by the Johns Hopkins University Applied Physics Laboratory at its Collaborative Analysis Center in Laurel, Md. This three-day workshop, sponsored by the Army Capabilities Integration Center, assembled distinguished historians and national security experts to analyze recent armed conflicts. The intent of the workshop was to gain a richer understanding of the operating environments, missions, and underlying political contexts of these conflicts and to identify historical lessons that may have relevance for future Army force design. Representing CALL, Scott Farquhar researched, wrote, and presented a peer-reviewed historical lessons learned paper on Operation Cast Lead for the Greater Middle East panel. Michael Hartmayer participated on the North Africa and Beyond panel, and in this role was able to highlight CALL's work with regionally aligned forces and Army Service component commands.

United States/Jordan Regional Lessons Learned Conference (14–21 AUG)

COL Reese, CALL Director, led a CALL team to co-host the second annual United States/Jordan Regional Lessons Learned Conference, 14–21 AUG, in Amman, Jordan. Building from last year's success, the conference generated increased global interest as seen in the 20-plus nations and organizations that attended.

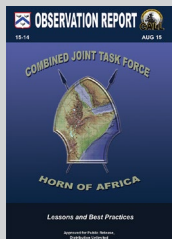
Recent CALL Publications



15-15: Unified Action Partners' Quick Reference Guide

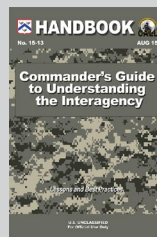
The Unified Action Partners' Quick Reference Guide describes U.S. Army organizations, planning, and operations. UAPs (a U.S. Army term) are those military forces, governmental and nongovernmental organizations, and elements of the private sector with which U.S. Army forces plan, coordinate, synchronize, and integrate during the conduct of operations (Army Doctrine Reference Publication 3-0, Unified Land Operations). UAPs include joint (activities in which elements of two or more U.S. Military Departments participate) forces and components, multinational forces, and U.S. Government agencies and departments. The purpose of the guide is to facilitate UAP collaboration, cooperation, synchronization, and unity of effort in planning and conducting operations with the U.S. Army. The guide is designed to provide UAPs situational awareness of Army concepts, structures, foundations, and doctrinal implications to enhance understanding, future collaboration, and cooperation in collectively achieving common goals, objectives, and end states to secure and protect shared vital interests against all enemies.

15-14 Combined Joint Task Force Horn of Africa (CJTF-HOA) Observation Report:



This report reflects the lessons and best practices in the CJTF regarding mission command, CJTF sourcing and manning, CJTF-HOA staff reorganization, fusion action cells, information sharing with partner nations, foreign liaison officers, relationships

with unified action partners, interdependence of special operations forces and conventional forces, staff judge advocate, regionally aligned forces, counter-improvised explosive devices, East African Response Force, and civil affairs.



15-13: Commander's Guide to Understanding the Interagency:

The Commander's Guide to Understanding the Interagency Handbook is designed to help the warfighter understand what interagency assets are, the capabilities that interagency assets provide and how they operate during noncombatant evacuation operations, foreign humanitarian assistance operations, and other types of interventions.

News From the Front: The Need for Proficient Use of High Frequency (HF) Communication within Cavalry Organizations, by CPT Michael L. Hefti

The cavalry squadron provides a significant reconnaissance force while enabling its higher command in the ability to decisively employ maneuver battalions and joint fires at the most advantageous time and place. Furthermore, the cavalry squadron enhances security by providing timely, accurate, and relevant combat information. This security gives the higher headquarters an advantage over the enemy in terms of the ability to collect, process, and distribute information as part of shared understanding. One way in which the cavalry squadron accomplishes this is through the employment of observation posts, which present a low signature on the battlefield and dominate through observation of the battlefield. However, an observation post that can see everything is a useless liability if it cannot report to its higher headquarters. <https://www.jllis.mil/index.cfm?disp=cdview.cfm&doit=view&cdrid=84339>

Talisman Saber 15

CALL recently collected and analyzed lessons learned and best practices in Australia at the Talisman Saber '15 (TS '15) exercise, with I Corps as the primary training audience. TS '15 provided a great opportunity, and model, to simultaneously collect at a combined, joint, and multi-echeloned training event, with CALL teams at the coalition forces land component commander (CFLCC) headquarters in Brisbane (Australian augmentation to I Corps) and at the "Australian NTC" (Shoalwater Bay Training Area). The event included the 25th Infantry Division Tactical Operations Center and separate U.S. and Australian brigades augmented by a New Zealand infantry company.

Interoperability was a primary theme on this dual-purpose collection. CALL focused on three distinct areas of interoperability: joint, with an actively participating 7th Fleet as the JTF and other Active Component commands; multinational (U.S., AUS, NZ); and civil-military, with the groundbreaking introduction of an embedded Australian-U.S. Crisis Response Coordination Group. The collection informed the annual American, British, Canadian, Australian and New Zealand Armies' Program Lessons Review Board and U.S. Army Lessons Learned Forum. It also contributed to a pending CFLCC Initial Impressions Report.

Joint Readiness Training Center



The Joint Readiness Training Center's opposing force unit, 1/509th Infantry Regiment (Airborne), assisted in training and integrating Senegal forces in Rotation 15-10 to support foreign security force and regionally aligned force training goals. Senegalese Soldiers conducted training in reception, staging, onward movement, and integration; rotational briefings; and the military decisionmaking process prior to entry operations. The Senegalese Soldiers then shadowed 509th Staff while working with host nation security forces operating in training area Dara Lam. Training culminated with the rotational training unit and the Senegalese conducting link-up in preparation for unilateral and bilateral operations. Upon the completion of after-action reviews, the Senegalese and Vermont National Guard Soldiers conducted a cultural day.

National Training Center



NTC continues to conduct tough, realistic, unified land operations with our unified action partners to prepare brigade combat teams and other units for combat. With the support of CALL, the NTC Operations Group is now disseminating lessons learned and best practices after each rotation to the rest of the Army. Previously, the lessons learned were distributed via hard-copy publications compiling lessons from a group of rotations. While these hard-copy publications will continue, the lessons learned now will also be available via the Joint Lessons Learned Information System (JLLIS) after each rotation.

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Joint Multinational Readiness Center



JMRC Rotation 15-06, Allied Spirit II, featured 4,061 personnel and included units from eight countries – The United States (Army and Marine Corps), Canada, Czech Republic, Georgia, Italy, Serbia, and the United Kingdom. The Czech 7th Mechanized Infantry Brigade fielded an operational headquarters. Georgians used the training as a mission rehearsal exercise before deployment to Afghanistan. Czechs rail-loaded T72M4CZ tanks and employed them in the training area. The rotation featured night-time joint and partnered parachute drops.

Army Lessons Learned Forum

LTG Robert B. Brown, CAC Commander, hosted the Army Lessons Learned Forum General Officer Steering Committee (GOSC) on 29 SEP. The GOSC received an update on the FY 16 Army Lessons Learned Program. The United States Army Space and Missile Defense Command/Army Forces Strategic Command (SMDC/ARSTRAT) provided a briefing on operating in a degraded environment. The Intelligence Center of Excellence provided a briefing on Joint Task Force Odin lessons learned, the Fires Center of Excellence briefed indirect fires in combined arms maneuver and wide area security, and the Maneuver Support Center of Excellence provided a briefing on brigade engineer battalions. The Department of the Army G-3 delivered an update on sustaining Reserve Component operationalization, and the Asymmetric Warfare Group led a discussion on hybrid warfare.

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CALL Public Website: <http://call.army.mil>

CALL Restricted Website: <https://call2.army.mil>

Joint Information Lessons Learned Information System [JLLIS](#)