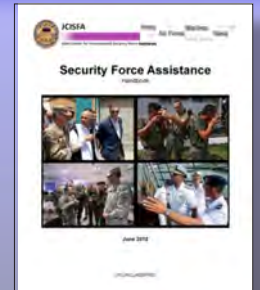




[Security Force Assistance Handbook](#)

This is JCISFA's latest publication on Security Force Assistance (SFA). This document provides a reference for all units and agencies that conduct SFA. It discusses the basis for interagency coordination and for U.S. Military involvement in multinational operations while conducting or supporting SFA. It provides military recommendations for use by the Armed Forces in preparing their appropriate plans.



[Afghan National Security Forces \(ANSF\) Advisor Guide](#)

The Afghan National Security Forces (ANSF) Advisor Guide serves as a reference for currently serving or deploying U.S. and coalition partners. As a reference, it describes and illustrates the historical context, forces, and force structures of the ANSF across DOTMLPF-P domains. Likewise, this guide provides perspective and relationships of the Security Force Assistance (SFA) structure that exists within the International Security Assistance Force (ISAF) and its subordinate organizations like NATO Training Mission Afghanistan (NTM-A) and the ISAF Joint Command (IJC). This reference brings together lessons and operating experiences to offer key leaders and individuals a lens from which to expand and improve upon their professional knowledge base, their skill levels, and their abilities in working with and improving upon ANSF capabilities and capacity.



IBCT/SBCT:

[POINT MAN](#)

The Asymmetric Warfare Group's Point Man Graphic Training Aid (GTA) enhances existing individual and squad collective training through its emphasis on the principles of patrolling. It outlines the importance of building increased understanding of the integration and employment of enablers. Although the entire combat patrol must maintain situational awareness, the hallmark of the point man is his exceptional situational awareness and understanding. The Point Man GTA presents fundamental "point man" skills and builds on them through the application of AWG operational advisors' observations with coalition forces over the last five plus years throughout Afghanistan.



HBCT:

[Winning in Degraded Mode](#)

The majority of the tank's lethality depends on how well its crew is trained to perform under various conditions. Current armor doctrine, U.S. Army Field Manual (FM) 3-20.12, *Tank Gunnery (Abrams)*, provides guidelines for a multitude of different types of tasks, conditions, and standards that our tankers could encounter on the battlefield. Expertise in target acquisition, sensing, and subsequent round adjustments are critical elements of overall gunnery proficiency. However, to avoid writing a 200-page publication, this article simply examines methods to develop and sustain gunnery performance through the use of manual controls and the gunner's auxiliary sight (GAS), which will enhance full up gunnery proficiency.





The Evolution of Tank Gunnery: Heavy Brigade Combat Team Gunnery

Since March 2006, the Doctrine Division, Directorate of Training, Doctrine, Combat Development and Experimentation (DTCDE) at Fort Knox has been revising U.S. Army Field Manual (FM) 3-20.21, *Heavy Brigade Combat Team Gunnery*, to create a “gunnery series” of manuals specifically directed toward a brigade’s composition. The intent is to provide commanders within a brigade gunnery references and resources in a single four volume set with individual brigade versions. To adequately prepare crews and small units for the various missions requires the merger and standardization of tank gunnery, Bradley gunnery, scout gunnery, and the sustainment unit crews within the HBCT into one manual. This merger is a challenge as the four variants of direct-fire gunnery are similar in some aspects, but quite different across the board. In these manuals, all aspects of the direct-fire engagement have been standardized, thereby creating a common foundation for an all-platform direct-fire gunnery.



Everything you need to know about CROWS II

The CROWS II is far more than some fancy gun mount. It has a level of technological sophistication that is just short of the sighting and weapon control system on the AH-64D Apache Longbow. It has nearly the same sighting and ballistic solutions as the Apache gunner’s sighting system. The CROWS II mounts the M2, M240B, M249, and MK19. Each of these guns has their own adapter parts that must be present, properly installed, and most importantly adjusted. There have been accidental and negligent discharges (AD/ND) that have killed and wounded. Most were operator error. Experience shows those operators with AD/ND never attended formal CROWS II training. The TM 9-1090-219-10 states “Commander is responsible to assure that all requirements in this TM are accomplished. Therefore, the Commander has authority to grant waivers to deviate from these requirements as necessary to accomplish unit mission. In doing so, the Commander must accept all consequences of those actions.

There are a number of critical memory aids and smart cards for mounting the various weapons and most importantly bore sighting (zeroing) the weapons.

Aviation:

Army Aviation’s Transition to the Decisive Action Environment (Employment of Lift Aircraft)

As Army Aviation enters a transition period from a counterinsurgency operational focus to the decisive action environment focus, it is imperative we retain the lessons learned in OEF/OIF and apply those, where applicable, in the future operating environments. The enclosed article contains observations from the 3rd Combat Aviation Brigade’s Assault and General Service Aviation Battalions (GSAB) 12-05 NTC Decisive Action (DA) rotation. This article was initially published in the August 2012 US Army Aviation Center of Excellence Doctrine Division Newsletter authored by the NTC Aviation (Assault and GSAB) OC/T’s to provide valuable insight of current doctrine as it applied during the DA rotation at the NTC .

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