

New NCOER Information Brief

as of 6 January 2015



Background



Key Focus of the Evaluation Reporting System Review:

- ➤ Reflect current leadership doctrine (ADP 6-22)
- > Establish and enforce rating official accountability
- ➤ Address the "one size may not fit all" assessment of different skills and competencies at different grades
- Encourage counseling through improvement of the support form
- Query reports to identify talents

Development Process

- ➤ Current NCOER (DA Form 2166-8) implemented in 1987
- Proposed changes based on the following:
 - □38th CSA Strategic Priorities
 - □DA Centralized Selection Board comments noting the difficulty in identifying the very best
 - ☐Field input
 - □ Lessons learned during fielding of OER
- ➤ Mirrors development of OER with modification by SMA



Approved Changes



SECARMY approved revisions on 1 Aug 14.

- Three NCOER forms aligned with Army Leadership Doctrine (ADP 6-22)
 - ➤ SGT (Direct)
 - ➤ SSG-1SG/MSG (Organizational)
 - ➤ CSM/SGM (Strategic)
- Rater Tendency (i.e., profile history) for Raters of SSG-CSM/SGM; imprinted on completed NCOER
- Senior Rater Profile established for Senior Raters of SSG-CSM/SGM;
 managed at less than 50% for "MOST QUALIFIED" selection

PART V - SENIOR RATER OVERALL POTENTIAL							
a. Select one box representing Rated NCO's potential compared to others in the same grade whom you have rated in your career. I currently senior rate	b. COMMENTS:						
MOST QUALIFIED (limited to <50%)							
HIGHLY QUALIFIED							
QUALIFIED							
NOT QUALIFIED							
. List two successive assignments and one	broadening assignments (3-5 years).	Mich Mark SR 00 30					
Successive Assignment: 1)	2)	Broadening Assignment:					



Approved Changes (cont.)



SECARMY approved revisions on 1 Aug 14.

- Delineation of Rating Official Roles/Responsibilities
 - > Rater assesses performance
 - Senior Rater assesses potential

Eliminates inconsistent ratings and supports rating chain accountability

- Assessment Format
 - > Rater
 - □Bullet comments (SGT-1SG/MSG)
 - □Narrative comments (CSM/SGM)
 - ➤ Senior Rater narrative comments for all NCOs
- Senior Rater counsels, at a minimum, twice during rating period
- Supplementary Reviewer required in certain situations (i.e., no uniformed Army-designated rating officials, Senior Rater or someone outside the rating chain directs relief)



DA Form 2166-9 Series Front Page



- Front page same for all grade-plate forms
- Part IIc Supplementary Reviewer, as required
- Part IVa and Part IVb APFT and HT/WT

HQDA#:		DRAF	T							Attachments Menu
For	NCO EVAL	UATION REP				ncs i	G-1	SEE		Y ACT STATEMENT AR 623-3
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e. APPOINTED DUTIES										
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c. <u>CHARACTER</u> : (Includ Rated NCO's performance Army Values, Empathy, W Discipline. Fully supports	e as it relates to adhere /arrior Ethos/Service E	nce to thos, and	'S:							
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Direct-level Report (SGT)



- Focuses on proficiency and is developmental in nature; aligns with Army Leadership Doctrine
- Rater Bullet format
- Senior Rater Narrative format
- Unconstrained Senior Rater box check

PART IV - PERFORMANCE EVALUATION, PROFESSIONALISM, ATTRIBUTES, AND COMPETENCIES (Rater) PART IV - PERFORMANCE EVALUATION, PROFESSIONALISM, ATTRIBUTES, AND COMPETENCIES (Rater) PRESENCE: (Military and professional bearing. COMMENTS: DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD DID NOT MEET STANDARD	DATE
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PART V - SENIOR RATER OVERALL POTENTIAL	
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HIGHLY QUALIFIED	
QUALIFIED	
NOT QUALIFIED	
. List two successive assignments and one broadening assignment.	



Organizational-level Report (SSG-1SG/MSG)



- Focuses on organizational systems and processes; aligns with Army Leadership Doctrine
- Rater Bullet format
- Senior Rater Narrative format
- Unconstrained Rater Tendency
- Constrained Senior Rater Profile (limited to less than 50% for "MOST QUALIFIED" selection)
- "Silver bullet" only one of the first four reports may be "MOST QUALIFIED"

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RATED NCO'S NAM	ME (Last, First, Mid	dle Initial)				SSN	THRU DATE	
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j. COMMENTS:			···					
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Strategic-level Report (CSM/SGM)



- Focuses on large organizations and strategic initiatives; aligns with Army Leadership Doctrine
- Rater and Senior Rater Narrative format
- Unconstrained Rater Tendency
- Constrained Senior Rater Profile (limited to less than 50% for "MOST QUALIFIED" selection)
- "Silver bullet" only one of the first four reports may be "MOST QUALIFIED"

RATED NCO'S NAME (Last, First, Middle Initial)			SSN	THRU DATE				
PART IV - PERFOR	MANCE EVALUATION, PROFESS	IONALISM, ATTRIBUTES,	AND COMPETENCIES (Ra	ter)				
PRRT IV - PERFORMANCE EVALUATION, PROFESSIONALISM, ATTRIBUTES, AND COMPETENCIES (Rater) Provide narrative comments which demonstrate performance regarding organizational/strategic competencies (i.e., providing vision, motivation, and inspiration, leading and inspiring change, dealing with uncertainty and ambiguity, creating a positive environment to prepare for the future, expanding knowledge in cultural and geopolitical areas, self-awareness and recognition of impact on others, building team skills and processes, allocating the right resources, capitalizing on unified action partner assets, capitalizing on technology, accomplishing missions consistently and ethically) in the Rated NCO's current duty position. Remaining Attributes and Competencies must be addressed in the nartive. Presence as it relates to military and professional bearing, fitness, confident, and resilient. Intellect as it relates to mental agility, sound judgment, innovation, interpersonal tact, and expertise. Leads as it relates to leads others, builds trust, extends influence beyond chain of command, leads by example, and communicates. Develops as it relates to creates a positive command/workplace environment, fosters esprit de corps, prepares self, develops others, and stewards the profession. Achieves as it relates to gets results.								
d. COMMENTS:								
	RATER OVERAL	L PERFORMANCE						
e. Select one box representing Rated NCO NCOs in this grade.	s overall performance compared to	others in the same grade t	whom you have rated in yo	ur career. I currently rate				
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STANDARD	STANDARD	STANDARD	STANDARD					
f. COMMENTS:								
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Select one box representing Rated NCO's potential compared to others in the same grade whom you have rated in your career. I currently senior rate NCOs in this grade.	b. COMMENTS:							
MOST QUALIFIED (limited to <50%)								
HIGHLY QUALIFIED								
QUALIFIED								
NOT QUALIFIED								
c. List two successive assignments and one Successive Assignment: 1)	broadening assignments (3-5 year		dening Assignment:					



Rater Tendency Label



(applies to SSG-CSM/SGM)

RATER OVE	RALL PERFORMANCE	V.					
NCO's overall performance compare	ed to others in the same grade who						
EXCEEDED STANDARD	MET STANDARD	DID NOT MEET STANDARD					
\boxtimes							
6	5	1 Total Ratings: 14					
SFC Doe is my #2 of 6 SFCs that I currently rate. As the, she executed every assignment or tasking with minimal guidance and exceeded all expectations from the command. Compelling performance from an outstanding NCO.							
	NCO's overall performance compared EXCEEDED STANDARD	STANDARD STANDARD 6 5					

- Key information includes the following:
 - > Rater's assessment of Rated NCO
 - ➤ Rater Tendency Label the value below each box equals the overall history of those ratings in this grade
 - ➤ Rater Tendency (i.e., profile history) will be viewable within the Evaluation Entry System (EES) by the Rater's Rater and Senior Rater



Senior Rater Profile Label



(applies to SSG-CSM/SGM)

PART V - SENIOR RATER OVERALL POTENTIAL					
Select one box representing Rated NCO's potential compared to others in the same grade whom you have rated in your career. I currently senior rate3 NCOs in this grade.	b. COMMENTS: SGM Smith is easily a top 10% performer and among the very finest and professional NCOs with whom I have had the privilege to work with in my 25 years of service. Already demonstrates leadership and potential to serve at the nominative level. Select for CSM.				
HQDA COMPARISON OF THE SENIOR RATER'S PROFILE AT THE TIME THIS REPORT PROCESSED HIGHLY QUALIFIED RNCO: SGM SMITH, B 9999 SR: COL DODD 6677 DATE: 20160201 TOTAL RATINGS: 3 RATINGS THIS NCO: 1					

- Key information includes the following:
 - ➤ Senior Rater's profiled assessment of Rated NCO
 - ➤ Senior Rater's total number of ratings
 - ➤ Number of ratings for the Rated NCO by the current Senior Rater

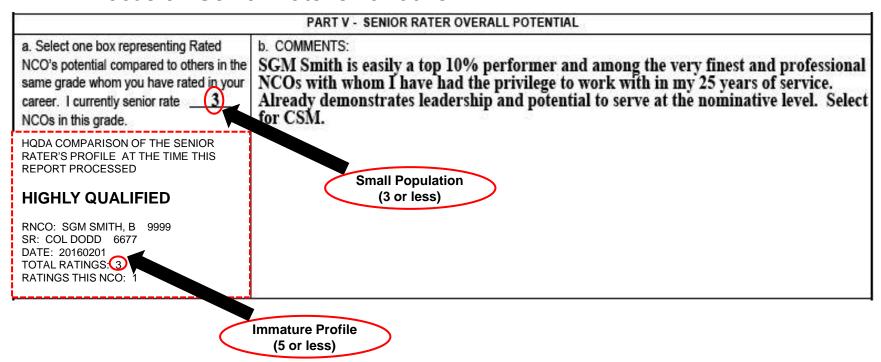


Immature Profile / Small Population



<u>Future Guidance to DA Selection Boards for the New NCOER</u>

- Check DA Label: "Total Ratings" (5 or less = immature profile)
- Check Part Va same grade in population (3 or less = small population)
- If immature profile and/or small population, then expect "HIGHLY QUALIFIED" assessment
- Focus on Senior Rater's narrative





Senior Rater Profile Calculation



Type of Report	THRU Date	Box Check "Most Qualified"	Box Check "Highly Qualified"	Box Check "Qualified"	Box Check "Not Qualified"	Profile MQ	Profile HQ	Profile Q	Profile NQ	Total	Date of Receipt ¹	SR Profile
Annual	20150901	X				1	0	0	0	1	20151015	100%
CoR	20151128		Х			1	1	0	0	2	20160128	50%
CoR	20160131			X		1	1	1	0	3	20160214	33.3%
Annual ²	20160901		Х			1	2	1	0	4	20161022	25%
Annual	20161128	X				2	2	1	0	5	20161229	40%
CoR	20161201		X			2	3	1	0	6	20170117	33.3%

Note 1: As each NCOER is rendered, the Evaluation Entry System (EES) will automatically calculate the Senior Rater Profile. If the profile does not support a top block or "MOST QUALIFIED", then that option will not be available (i.e., grayed out) in EES. If a hardcopy report is mailed to HQDA and the profile does not support a "MOST QUALIFIED" box check, the assessment will be considered a "misfire", automatically downgraded to "HIGHLY QUALIFIED", and processed.

Note 2: The Senior Rater cannot render a "MOST QUALIFIED" for the fourth report because it would "break" the profile. A "MOST QUALIFIED" assessment would create the following:

MQ	HQ	Q	NQ	Total	SR Profile
2	1	1	0	4	50% (exceeds profile limitation)



Evaluation Narrative



- Selection boards should understand what input the Rating Chain is providing without having to guess
- Raters focus on specifics to quantify and qualify performance
- Senior Raters
 - Amplify potential box checks by using the narrative to capture the rating official's passion (or lack thereof) for the Rated NCO
 - Reserve exclusive and strong narratives for the very best NCOs
 - ➤ Focus on the next 3-5 years (assignment, schooling, and promotion)
 - "HIGHLY QUALIFIED" box checks will be the norm

Assessment of Overall Potential

MOST QUALIFIED: Strong potential for selection in the secondary zone; potential ahead of peers

HIGHLY QUALIFIED: Strong potential for promotion with peers

QUALIFIED: Capable of success at the next level; promote if able

NOT QUALIFIED: Not recommended for promotion; consider for separation



NCOER Support Form - Page 1



- Part I SSD and NCOES requirement met for next grade
- Part II Senior Rater counsels
 Soldier twice during the rated period.
- Part IV Rated NCO provides goals and expectations.

HQDA#:	DRAF	Т				Attachments Menu		
	CO EVALUATION REPO					CY ACT STATEMENT N AR 623-3		
		PART I - ADMINIST	RATIVE DATA	25	-			
a. NAME (Last, First, Middle Initial)	(d	b. SSN	c. RANK	d. DAT	E OF RANK e.	PMOSC		
f. UNIT, ORG, STATION, ZIP COL	DE OR APO, MAJOR COMMAND		g. UIC COD		ED OFFICER'S EMA	AL ADDRESS (.gov or .mil)		
i. SSD AND NCOES REQUIREME	NT MET FOR NEXT GRADE OR N	OMINATIVE/JOINT ASS	IGNMENT? MEL:		SSD:			
		PART II - AUTHE	NITICATION					
a1. NAME OF RATER (Last, First,	Middle Initial)	a2. SSN	INITIAL	LATER	LATER	LATER		
a3. RANK PMOSC/ BRANCH	ORGANIZATION	DUTY A	SSIGNMENT	a4. RATER	S EMAIL ADDRES	S (.gov or .mil)		
		20	10		64			
b1. NAME OF SENIOR RATER (L	ast, First, Middle Initial)	b2. SSN	INITIAL		LATER			
b3. RANK PMOSC/ BRANCH	ORGANIZATION	DUTY A	SSIGNMENT	b4. SENIO	R RATER'S EMAIL	ADDRESS (.gov or .mil)		
•			F					
c1. NAME OF SUPPLEMENTARY	REVIEWER (Last, First, Middle Ini	tial)	c2. SSN					
c3. RANK PMOSC/ BRANCH	ORGANIZATION	DUTY A	SSIGNMENT	o4. SUPPL gov or .mil	PPLEMENTARY REVIEWER'S EMAIL ADDRESS (mil)			
d. RATED NCO'S INITIALS			INITIAL	LATER	LATER	LATER		
	D	ART III - DUTY DESC	DIDTION (Reter)	S				
a. PRINCIPAL DUTY TITLE		arr in a borr bedo	b. DUTY MO	sc				
DAILY DUTIES AND SCOPE (7) AREAS OF SPECIAL EMPHAS								
e. APPOINTED DUTIES								
		RMANCE GOALS A		S (Rated NCO)		7)		
INDICATE YOUR PERFORMA	NCE GOALS AND EXPECTAT	IONS DURING THIS	RATING PERIOD:					



NCOER Support Form – Page 2



- Part V Attributes and Competencies (ADP 6-22)
- Part VI Senior Rater provides comments.

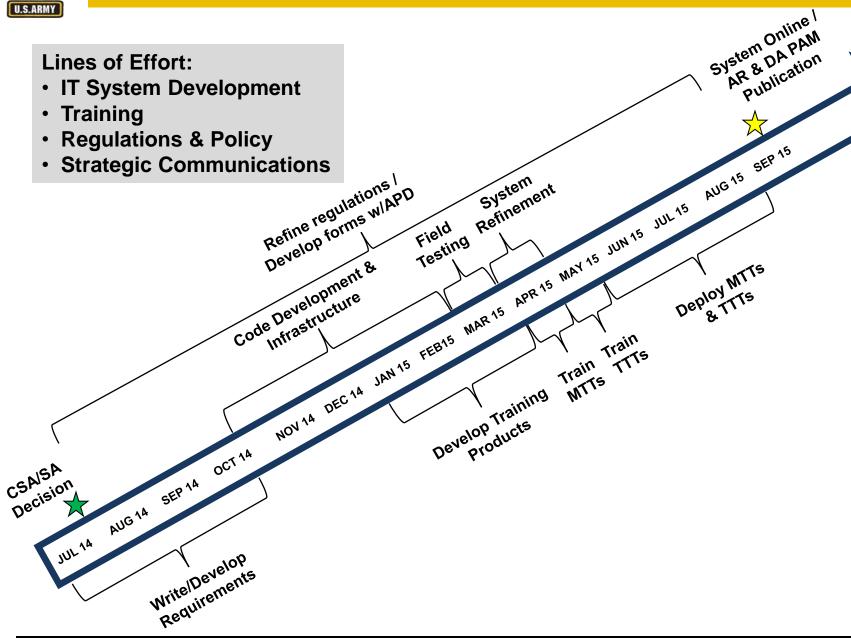
HQDA#:	
PART V - PERFORMANCE EVALUATION, PROFESSION	ONALISM, ATTRIBUTES, AND COMPETENCIES (Rater)
a. CHARACTER: (Army Values, Empathy, Warriors Ethos/Service Ethos, Di	scipline. Fully supports SHARP, EO, and EEO.)
INDICATE YOUR MAJOR PERFORMANCE OBJECTIVES:	LIST SIGNIFICANT CONTRIBUTIONS AND ACCOMPLISHMENTS:
b. PRESENCE: (Military and professional bearing, Fitness, Confidence, Re-	silience)
APFT GOALS:	CURRENT RECORD APFT:
PU: SU: RUN: HT/WT: (ONLY AS NEEDED)	a. APFT Pass/Fail/Profile:
<u> </u>	Reset Item a. APFT/Pass/Fail/Profile
INDICATE YOUR MAJOR PERFORMANCE OBJECTIVES:	LIST SIGNIFICANT CONTRIBUTIONS AND ACCOMPLISHMENTS:
c. INTELLECT: (Mental agility, Sound judgment, Innovation, Interpersonal t	act, Expertise)
INDICATE YOUR MAJOR PERFORMANCE OBJECTIVES:	LIST SIGNIFICANT CONTRIBUTIONS AND ACCOMPLISHMENTS:
d. LEADS: (Leads others, Builds trust, Extends influence beyond the chain	of command, Leads by example, Communicates)
INDICATE YOUR MAJOR PERFORMANCE OBJECTIVES:	LIST SIGNIFICANT CONTRIBUTIONS AND ACCOMPLISHMENTS:
 e. DEVELOPS: (Creates a positive command/workplace environment, Fost profession) 	ers esprit de corps, Prepares self, Develops others, Stewards the
INDICATE YOUR MAJOR PERFORMANCE OBJECTIVES:	LIST SIGNIFICANT CONTRIBUTIONS AND ACCOMPLISHMENTS:
f. ACHIEVES: (Gets results)	
INDICATE YOUR MAJOR PERFORMANCE OBJECTIVES:	LIST SIGNIFICANT CONTRIBUTIONS AND ACCOMPLISHMENTS:
PART VI - SENIOR	RATER COMMENTS



Timeline



Lines of Effort:





Training Concept



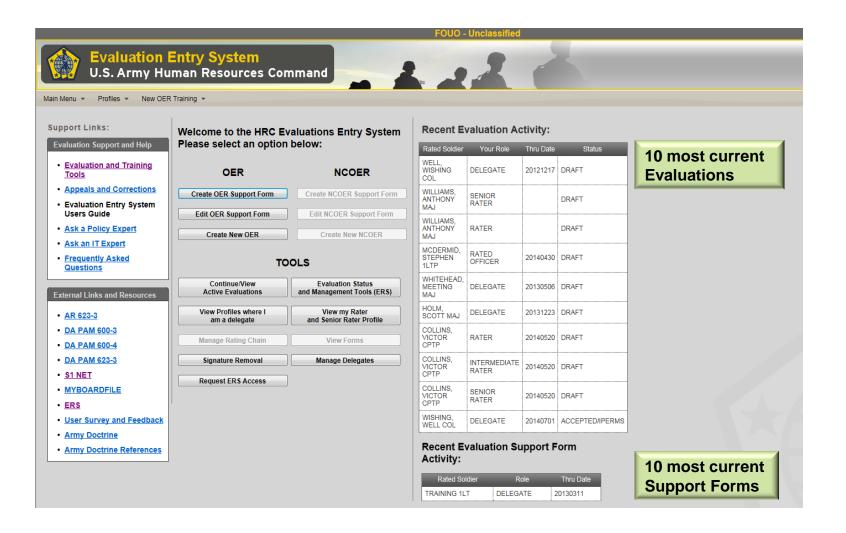
- Scheduled publication of HQDA EXORD is Jan 15
- Mobile Training Team (MTT) training at Fort Knox (13-24 Apr 15)
- Army J-1/G-1 SGMs attend certification at Fort Knox (21-23 Apr 15)
- Train-the-Trainer (TTT) training at Fort Jackson (27 Apr 22 May 15)
- Army Total Force (ATF) training (May Aug 15)
- HRC MTTs will supplement units / installations that require augmentation
- Scheduled implementation date is Sep 15



Evaluation Entry System (EES) Homepage



https://evaluations.hrc.army.mil/



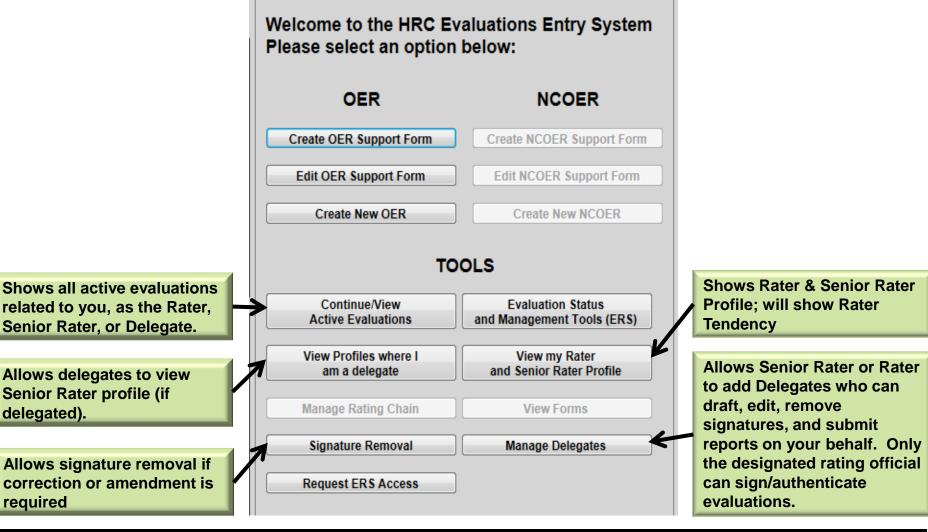


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Evaluation Entry System (EES) Homepage



https://evaluations.hrc.army.mil/

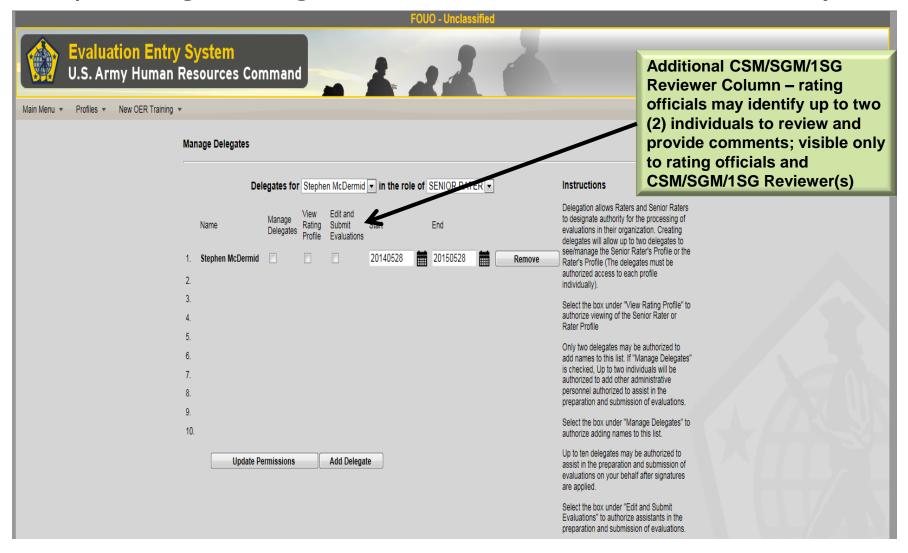




CSM/SGM/1SG Reviewer Function



("Manage Delegates" link located under "TOOLS")

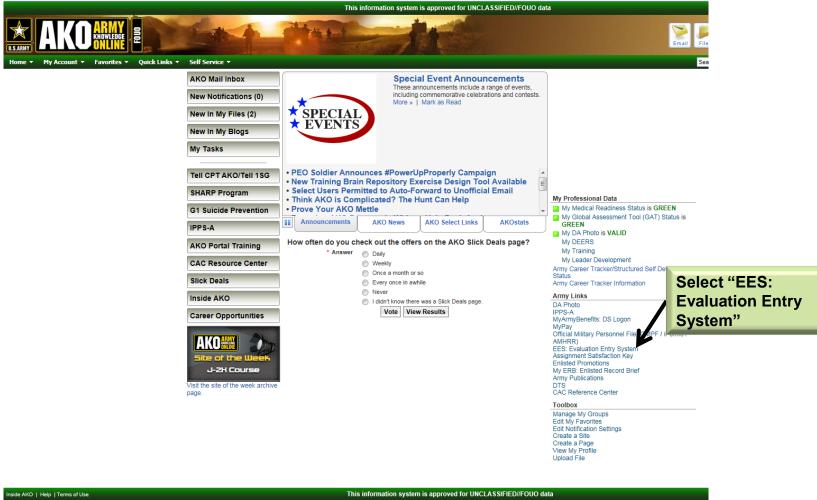




EES Link from AKO Website



https://www.us.army.mil/

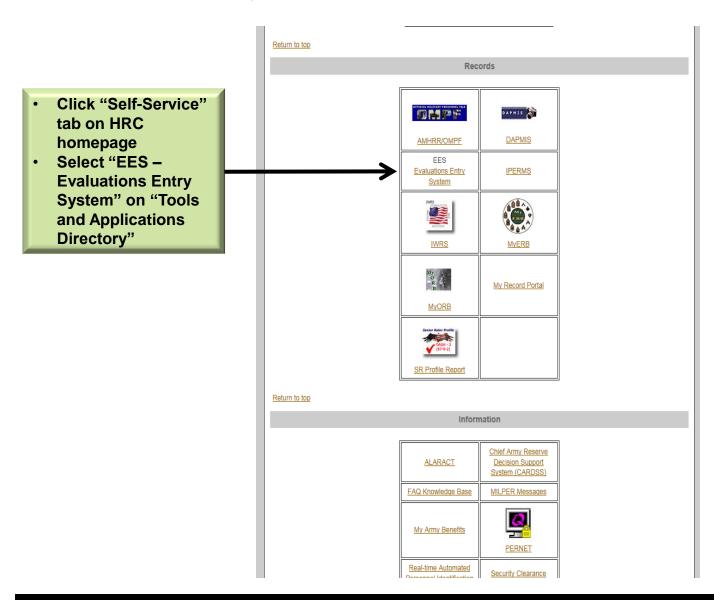




EES Link from HRC Website



https://www.hrc.army.mil/PERSINSD/Tools%20and%20Applications%20Directory





Questions













