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[HeavyNet](#)

Volume 5, Issue 10

1. **Purpose:** The intent of this newsletter is to provide ABCT leaders and Soldiers with informational highlights that will be beneficial to their individual, collective, and leader development training efforts as well as highlights on activities occurring throughout the Armored BCT community.

## 2. **Director's Corner:**

Greetings to All,

The AWFF team will hit the road in November and coming months to garner lessons learned from ABCTs as they conduct decisive action (DA) training rotations at our Combat Training Centers. In addition, we will not lose sight as we continue to send SFAB/SFAT Armored organizations to Afghanistan. We also intend to place emphasis on supporting ABCTs as the Army shifts focus from OEF-A to Regional Alignment and Global Force Management. In December, the team will be in Korea conducting feasibility assessments and gap analysis on 2ID and their MRAP proof of principle. As we move away from a deployment lessons learned focused organization to a DOTMLPF issues and gaps identification based organization, the Combined Arms Center and TRADOC have issued specific doctrine guidance for the Centers of Excellence and the Army as a whole. The AWFF team stands ready to assist your formations in capturing significant gaps in doctrine and training and feeding those back to TRADOC and the Army. To this end, the January symposium will offer a great deal on systemic lessons learned as we gear up to conduct more DA rotations and less mission rehearsal exercises. Additionally, we look forward to hearing your comments on the role and functionality of the reconnaissance squadron in its current configuration. The Armor Center will conduct an R&S capability needs assessment and develop solutions across DOTMLPF for all BCTs. We look forward to their update in January. I think you will find this newsletter filled with relevant information. Of note, I ask that you look at the Doctrine 2015 link we have included. Thank you and as always, please let us know how we can assist you—the Warfighter.

Very Respectfully,

LTC Rob Rodriguez, Director, ABCT Warfighters' Forum

### 3. Announcements:

The next AWFF Senior Mentor Symposium will be hosted by the III Corps Commander and CSM on 15 January 2013 from 1330 to 1500 CST. Tentative topics include: National Training Center and Joint Readiness Training Center Systemic Training Trends for Decisive Action and Security Force Assistance Brigades (SFAB) Updates; 1/4 ID Decisive Action Rotation (NTC 12-09) Lessons Learned; Armor School Training & Leader Development Lines of Effort, and ARS Structure Update by the Armor School Commandant. Details will be available in the MOI forthcoming with the December newsletter.

### 4. Highlights recently posted to [HeavyNet](#) include:

#### A. In the News:

1) [SFA Newsletter, September 2012](#), and [October 2012](#), provide information based on latest SFA Forum discussions and knowledge. Priority discussions include: Insider Threats; SFATs; and, DOD's guidance concerning the book "No Easy Day." Latest Knowledge items include: Insider Threat Post Incident Mitigation Techniques; Insider Threat Working Group Input; 162<sup>nd</sup> IN BDE Insider Threat Program of Instruction; and "ANSF Development, Security, and Stability," lessons learned by the 1-25 SBCT.

2) [Stryker Bulletin, 19-12, 11 October 2012](#), provides a brief set of notes on the SBCT community of purpose (CoPu) actions and Stryker Warfighters' Forum (SWFF) activities, as well as call attention to resources available to SBCTs to support their endeavors throughout all phases of the ARFORGEN process.

3) [Army Safety Net Updates, 16 October 2012](#) and [23 October 2012](#), is published by the Army Safety Network and provide situational awareness to our community on issues such as risk management, explosive safety training, MRAP safety, and other significant safety issues, trends and updates.

4) [Maneuver Net Newsletters, 02 October 2012](#) and [18 October 2012](#), provide updates, contributions, and discussion items of interest to the Maneuver Net community. To subscribe, follow the link on the latest update.

5) [BFSB Monthly, September 2012](#), is published by the TRADOC Capability Manager - Battlefield Surveillance Brigade (TCM-BFSB) Warfighter's Forum for the benefit of the BFSB community. Some key articles/information of note on this issue are: an article on the 560<sup>th</sup> BfSB participation in Operation Keris Strike in Malaysia; an article on the BfSB Reference Library; and articles/updates from BFSBs.

6) [Counter-IED Newsletter, 05 October 2012](#), published by the Army Counter-IED Professional Forum, provides a series of links to lessons learned, reports, news, training topics, and other counter IED newsletters.

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7) [MCCLL Newsletter, October 2012](#), features lessons from recent deployments, news, and updates to the MCCLL website. Some featured articles on this issue are: "Lessons from a Distributed Police Mentoring and Advising Mission in Afghanistan", "Lessons from an Afghan National Civil Order Police Advisor Team", and "Providing General Engineering Support in Afghanistan."

8) [CALL Fires Newsletter, October 2012](#), is published monthly by the Fires Forum. Of note in this issue is an article titled "CJTF-1 Fires Support Assessment Team Best Practices," and an article titled "Timely Effects: Organic Surface Fires and Airspace Doctrine in the 21<sup>st</sup> Century Joint Fight."

9) [Thunder Blast Newsletter, September 2012](#), is the new Armor School and Chief of Armor Newsletter. This bulletin contains articles of interest to the Armor force and links for continued dialogue between the Armor community, Armor School, and Chief of Armor. In this issue are articles titled: "Armor School Lines of Efforts;" and, "Armor Branch and OCOA Personnel Notes." This issue also contains news updates from the Armor Schools.

10) [Explosives Safety Bulletin, Fall 2012](#), is published by the US Army Technical Center for Explosives Safety (USATCES). This bulletin provides some Explosives Safety "knowledge nuggets" and addresses some frequently asked explosive safety related questions (FAQ). It also provides links to training videos and ammunition incident news from around the world.

11) [CALL Movement and Maneuver Newsletter, October 2012](#), is published by the Center for Army Lessons Learned. Some topics in this issue include: "Command and Control: Seeing the Battlefield"; "Mission Analysis: Getting It Right"; "Combined Arms Integration in the Army Decision Making Process"; and others. Visit the CALL website at: <https://call2.army.mil/>. The CALL team welcomes your feedback. If you want to comment or have suggestions, send an email to: [usarmy.leavenworth.mccoe.mbx.call-m2-wff-team-newslette@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.call-m2-wff-team-newslette@mail.mil).

12) [Fires Bulletin, September-October 2012](#), is published bimonthly by Headquarters, Department of the Army under the auspices of the Fires Center of Excellence. It disseminates professional knowledge about progress, developments and best use in campaigns; cultivates a common understanding of the power, limitations and application of joint Fires, both lethal and nonlethal; fosters joint Fires interdependency among the armed services; and promotes the understanding of and interoperability between the branches, both Active and Reserves.

### B. Doctrine:

1) [FY13 Doctrine Guidance](#), October 2012, outlines the Combined Arms Center (CAC) Commander's Guidance to the Centers of Excellence and other TRADOC and non-TRADOC doctrinal agencies to follow the TRADOC Commander's doctrine development guidance issued in the Doctrine 2015 Guidance Memorandum, dated 23 August 2011. The CAC Commander also reminds everyone

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to read and follow the doctrine development guidance per TRADOC Regulation 25-36.

2) The Director, Center for the Army Profession and Ethic (CAPE), request your review, comments, and concurrence with [ADRP 1, The Army Profession Initial Draft](#) (ID), **NLT 19 November 2012**. This new publication for the Army is the only Army-wide staffing planned; **no final draft staffing** will follow this initial draft review cycle. This initial draft has been approved by CG CAC, LTG Perkins and expands on **Chapter 2 of ADP 1, The Army** (Sep 12). This publication defines and doctrinally **describes the Army Profession and the Army Ethic**. All supporting documents and references for this review are available at the above link. Please submit comments to [Kevin.beerman2@usma.edu](mailto:Kevin.beerman2@usma.edu) or [todd.tinius@usma.edu](mailto:todd.tinius@usma.edu).

3) The Chief, Army Doctrine Proponency Division, Combined Arms Doctrine Directorate provides the [Doctrine 2015 Update, 4Q FY12, 01 October 2012](#). This update highlights the publication for all 15 Army Doctrine Publications (ADP) and 13 of 15 Army Doctrine Reference Publications (ADRP). Doctrine 2015 focus will shift to publishing all Doctrine 2015 FMs NLT 31 December 2013.

4) The Signal Center of Excellence requests your review and comments on Initial Draft (ID) for [FM 6-02, Signal Operations NLT 31 October 2012](#). Submit comments using the linked comment matrix to [usarmy.gordon.sigcoe.mbx.gord-fg-doctrine@mail.mil](mailto:usarmy.gordon.sigcoe.mbx.gord-fg-doctrine@mail.mil).

5) The Fires Center of Excellence Doctrine Division requests your review of TC 3-09.61, **Target Coordinate Mensuration (TCM), Final Draft NLT 31 October 2012**. The Staffing Letter, TC, and Comment Review Matrix are available at: <https://www.us.army.mil/suite/doc/37648074>. Please send your comments to: [usarmy.sill.fcoe.mbx.dotd-doctrine-inbox@mail.mil](mailto:usarmy.sill.fcoe.mbx.dotd-doctrine-inbox@mail.mil).

6) The following new or revised publications are available on the APD website at <http://www.apd.army.mil/>: [AR 40-13, Radiological Advisory Medical Teams](#), Revision, 01 October 2012; [AR 600-8-11, Reassignment](#), May 01, 2007, Rapid Action Revision 001, October 18, 2012.

7) The Combined Arms Doctrine Directorate (CADD), Mission Command Division request you review and comment on Program Directive (PD) for [ATP 5-0.1, Army Design Methodology NLT 15 November 2012](#). ATP 5-0.1 will expand upon fundamental principles of planning and the Army design methodology addressed in Army Doctrine Publication (ADP) 5-0, *The Operations Process*. It will describe techniques for framing an operational environment, framing problems, and developing operational approaches to solve problems. Send comments to [usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil) or [maihael.j.flynn34.civ@mail.mil](mailto:maihael.j.flynn34.civ@mail.mil).

8) The Army Public Affairs Center requests your review and comment on the [Initial Draft \(ID\) for FM 3-61, Public Affairs Operations](#), **NLT 15 November**

**2012.** FM 3-61 provides principles for public affairs employment and public affairs in unified land operations. Please send comments using the above linked comment review matrix to: [usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil) or [kevin.w.quill.mil@mail.mil](mailto:kevin.w.quill.mil@mail.mil).

9) The Maneuver Support Center of Excellence and the Concepts, Organization, and Doctrine Development Division request your review and comments on the final draft (FD), [ATP 3-90.8/MCWP 3-17.5 Combined Arms Countermobility Operations, NLT 23 November 2012](#). This publication supersedes both FM 5-102 Countermobility and FM 90-7 Combined Arms Obstacle Integration, while incorporating and updating information from FM 3-34.210 Explosive Hazard Operations. Please submit all comments using the linked comment matrix to Mr. Doug Merrill ([douglas.merrill@us.army.mil](mailto:douglas.merrill@us.army.mil) or [usarmy.leonardwood.mscoe.mbx.cdiddcoddengdoc@mail.mil](mailto:usarmy.leonardwood.mscoe.mbx.cdiddcoddengdoc@mail.mil))

10) [Army Doctrine Update 4-12, 17 October 2012](#), provides information on the overall Doctrine 2015 Strategy. It builds upon initial guidance contained in the *Doctrine Update, 3-12*, maximizes the understanding of the Doctrine 2015 strategy, and provides timelines of significant publications. Of note on this publication is the change in doctrinal term from Heavy Brigade Combat Team to Armored Brigade Combat Team as rescinded by ADRP 3-90, Offense and Defense, dated 31 August 2012.

11) The Combined Arms Doctrine Directorate, Joint and Multinational Division (JMD) request you review and comment on Initial Draft (ID) of [FM 3-16, Army in Multinational Operations, NLT 15 November 2012](#). Send comments to [usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil) or [thomas.p.knott.mil@mail.mil](mailto:thomas.p.knott.mil@mail.mil).

### C. Training:

1) [Army Training Strategy, 03 October 2012](#), replaces the previous version, dated 04 April 2011. It informs the training strategies and detailed training guidance of subordinate commanders, supervisors, leaders, and trainers of all components in Army Commands, Army Service Component Commands, Direct Reporting Units, the Army Staff, and other activities involved in the planning, programming, preparation, and execution of Army training. It describes how the Army, while continuing the fight in Afghanistan and maintaining a range of global engagements, must simultaneously begin transitioning from a decade focused on counterinsurgency (COIN) operations to a smaller, more versatile Army that will take on a broader range of missions in support of national defense objectives. View the cover memorandum at: [Army Training Strategy Memorandum, 15 October 2012](#).

2) The [TRADOC Capabilities Manager ABCT \(TCM-ABCT\) and BFSB SITREP, 15 October 2012](#), offers a monthly update to the ABCT community on recent TCM-ABCT activities and site visits. Noteworthy for October is an information

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paper on the Precision Gunnery Systems (PGS) written by the TCM-ABCT Bradley Section. This paper highlights the degradation effects created when cannibalization of a system takes place due to lack of steady funding. Read additional information on the Precision Gunnery Systems at: [PGS Information Paper, October 2012](#).

3) This month's Afghanistan **Training Community of Interest (TCoI)** took place 17 October 2012. Presentations included: "Insider Threat Update" by CW2 Benjamin Noll, Operational Support Cell, CJ2X, ISAF Joint Command; and "MAGTFTC Advisor Training Group" by LtCol Tom Chalkley, USMC, Plans Officer, ATG. A presentations for the MAGTFTC ATG briefing is available at: [Advisor Training Group Command Brief, September 2012](#).

4) [Army Training Network \(ATN\)](#) contains training packages which include videos and slides to enable effective training management. It also contains the most current training doctrine available and provides the warfighter the ability to go to one website and seek training solutions. AKO user name and password or CAC access is required. **This month** we would like to highlight the [Company Intelligence Support Teams \(CoIST\)](#) page, which is intended to provide training tools for company leaders pertaining to **CoIST**. Read this month's Army Training Newsletter at: [Army Training Newsletter, October 2012](#).

5) The U.S. Army Safety Center published [Army CP-12 Explosives Safety Handbook](#) in an effort to provide a vigorous and effective explosives safety program to prevent accidents, incidents, and other events that could harm both the public and DoD personnel, or cause damage to property and the environment. This handbook is intended to enhance effective explosives safety by providing safety professionals the necessary competency to properly carry out their assigned responsibilities and to support the needs of the Army.

6) [ALARACT 285/2012, Accountability of Training Aids, Devices, Simulators, and Simulations \(TADSS\) Within the US Army](#), directs all Army Organizations in possession of TADSS, not authorized by a Table of Distribution and Allowances, which were not issued to them by their supporting Training Support Center (TSC), to notify their designated TSC IAW AR 5-9. This will enable recording in an Accountable Property System of Record (APSR). TADSS that are authorized by a TDA will be maintained in an APSR at the respective organization level.

### D. Materiel:

1) [Latest Warfighter Ammunition Information Program \(WAIP\) Program Overview, September 2012](#), and [WAIP Endorsement Letter](#) contain key information specifically designed to enhance the operational effects knowledge of troops prior to their deployment and to forge permanent two-way informational conduits that will preserve the PM life cycle management role. Also attached, find the latest issue of [AMMO CoP Newsletter, 01 October 2012](#).



2) [\*\*ALARACT 289/2012, Factory Treated Army Combat Uniforms with Permethrin \(ACU Permethrin\)\*\*](#), informs everyone that the Army is introducing a factory treated Permethrin Army Combat Uniform (ACU) known as the ACU Permethrin. Effective February 2013, the ACU Permethrin will replace the current ACU as an Army Clothing bag item. There is no wear-out-date for the non-Permethrin ACUs.

3) [\*\*TACOM LCMC Maintenance Information \(MI\) Message 13-007 Bradley Double Pin Mechanical Track Puller\*\*](#) applies to those Bradley Fighting Vehicle Systems that are fitted with T161 Double Pin Track Assemblies. It advises users to discontinue use of the mechanical puller (PN 10955156) provided as a Basic Issue Item (BII) delivered with the T161 double pin track package. It also instructs to replace the use of the mechanical puller with the temporary established procedures instructing crewmembers how to break and join track for the T161 double pin track.

**E. Leadership:**

1) [\*\*LeaderNet Newsletter, October 2012\*\*](#), is provided for the situational awareness of our leaders.

2) **S3/XO Net Newsletter, [October 2012](#)**, contains newly posted documents, contributions, collections, and RFIs to the S3/XO Forum.

3) **NCO Net Updates, [02 October 2012](#)**, and **[16 October 2012](#)**, are provided for the situational awareness of our Noncommissioned Officers. Participation on this forum is strongly encouraged as this is a professional forum that benefits all leaders.

4) [\*\*Mission Command Training Program \(MCTP\) Newsletter, 19 October 2012\*\*](#), contains links to informative articles addressing some aspects of mission command. Of note this month are links to articles related to "Factors Affecting Pre-Deployment Training"; The Army Training Strategy; a lessons learned article from the "OSC-I Kirkuk Base Closure 2012"; and many other articles of interest to our community.

5) [\*\*Armor's Asymmetric Advantage - Why a Smaller Army Needs Mobile Protected Firepower\*\*](#) by BG Bill Hix, Director, Concept Development and Learning, ARCIC and Mark C. Smith, Military Analyst, Joint and Army Concepts Division was recently published in the October issue of the Armed Forces Journal ([www.armedforcesjournal.com](http://www.armedforcesjournal.com)). This article provides insight on the importance of maintaining mobile protected firepower in joint and combined operations despite future transitions, force reductions, and other challenges facing the shape of the force.

6) [\*\*CALL Handbook 12-20, Commander's Guide to Female Engagement Team \(FET\), V.4, September 2012\*\*](#), is an updated guide for commanders and

their staffs, along with female Soldiers interested in or assigned to FETs, on what capabilities FETs bring to the unit. The handbook draws on the experiences of FETs and FET trainers from the Marine Corps and the U.S. Army. With it, commanders will be better able to make the FET an integral part of their operations.

### F. Lessons Learned:

1) [HQDA EXORD 102-12, Stand-up of Army Lessons Learned Forum](#), assigns responsibilities for the Operation Enduring Freedom (OEF LL) and the Army Lessons Learned Forums (AL2F) and provides procedures for developing, collaborating on, and implementing actions to remedy assigned issues. These forums meet weekly to discuss issues pertaining to OEF and Army emerging issues, trends, and observations enabling continuous improvement of Army Forces. View some related documents at: [OEF LL AOWG Minutes, 17 October 2012](#), [Army LL AOWG Minutes, 17 October 2012](#), [OEF-Army LL Forum AOWG, 17 October 2012](#), [OEF-Army Lessons Learned Forum GOSC Executive Summary, 10 October 2012](#), and [OEF LL Forum GOSC Minutes, 10 October 2012](#).

2) [CALL Handbook 11-42, Route Clearance Afghanistan, September 2012](#) was published by the Center for Army Lessons Learned for operational and institutional purposes that contribute to their overall success of US, coalition, and allied efforts.

### G. Personnel:

[ALARACT 284/2012, Temporary Early Retirement Authority \(TERA\)](#), reinstates authorization that allows the Army to offer early retirement to service members who have completed at least 15 years of active service, at a reduced monthly retirement pay, to eligible members prior to completing 20 years of active service.

## 5. RFIs, Notes, Notices and Upcoming Events:

A. **AWfF Request for Information (RFI) Procedures:** Visit the AWfF homepage at: [HeavyNet](#), and follow the "Submit RFI" link located on bottom right of page. The HWfF will acknowledge receipt of RFIs within 24 hours and will attempt to provide an answer within 72 hours.

### B. Upcoming Warfighter Forum Symposiums:

- 1) SWfF Senior Mentor Symposium - 15 November 2012 (1200-1400).
- 2) IWfF Senior Mentor Symposium - 06 December 2012 (0800-0930).
- 3) Fires Symposium, ABCT FA Breakout - 02 November 2012 (1000-1130).



**6. AWfF Points of Contact:**

<b>Name</b>	<b>Telephone</b>	<b>Email</b>
LTC Robert M. Rodriguez Director, AWfF	254-287-1584; DSN 737	<a href="mailto:robert.m.rodriguez26.mil@mail.mil">robert.m.rodriguez26.mil@mail.mil</a>
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7. Our website is <https://heavynet.forscom.army.mil>. We are also on [Facebook](#), [milBook](#), and [Twitter](#). Please visit these sites to collaborate with our HBCT community of practice. AWfF thanks those who have provided announcements, notices, articles and lessons learned. Additionally, **submit an article for inclusion to any of our AWfF portals and this newsletter**. If you have a story of interest or wish to initiate a discussion on any topic or issue facing the HBCT community, contact Mr. Randal Alston, [randal.c.alston.civ@mail.mil](mailto:randal.c.alston.civ@mail.mil), 254-287-4140. **Please "Like" us on Facebook and...follow us on Twitter!**