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EXECUTIVE SUMMARY

2 December 2015

(U) EXSUM. The G3-Special Operations Division facilitated the Army Military Information Support Operations (MISO) Working Group #2 from 17-19 NOV 2015 to address Force Modernization requirements for the Army MISO Force of 2025 and Proponent responsibilities to implement that vision (Encl 1). 47 representatives from USASOC and USARC along with subordinate units, USSOCOM, TRADOC, ASA M&RA, and OASD SO/LIC participated.

(FOUO) Building on the 18-20 AUG 2015 WG #1, this WG, executed by USASOC in coordination with USARC, defined one institutional and ten operational capability gaps, applicable to the Total Army Psychological Operations (PSYOP) Force (Encl 2). All stakeholder organizations agreed on the identified gaps. Proponent responsibility to implement corrective measures to mend the operational gaps resulted in primary attention and senior WG attendee (O-6 level) focus on the institutional gap. This was defined as: *the Proponent's inability to perform the range of PSYOP Force Management functions required to adequately organize, man, train, equip, and sustain the total PSYOP Force.*

(FOUO) The WG identified 25 solution options to mitigate the 11 capability gaps. The proposed solutions to the 10 operational gaps were deemed applicable to the total Army PSYOP Force, despite doctrinal differences in Force employment. Further development of the solutions will distinguish specific SOF and CF DOTMLPF-P implications.

(FOUO) Senior representatives agreed that the root causes for the institutional gap stemmed from insufficient capacity at the proponent office; lack of coordinating mechanisms between Army Conventional and Joint Special Operations requirements processes; the proponent's lack of authority to fund and field capabilities for the Conventional PSYOP Force; and the proponent's bifurcated approach to DOTMLPF-P functions.

(FOUO) The WG developed two solution options to address the institutional gap. Solution Option 1 proposed a proponenty shift from USAJFKSWCS to a Conventional Army Command (undetermined) with the adoption of a shared-proponenty model, consistent with the current Infantry-Ranger construct. Solution Option 2 proposed retaining the proponenty status-quo while increasing the PSYOP Commandant's resources, formally integrating TRADOC and Army forums into the PSYOP capabilities development process, and pursuing policy exception that allows USSOCOM to directly equip the Conventional PSYOP Force.

(U) The WG concluded with an O-6 level out-brief to stakeholder organizations. The majority, to include the USARC Deputy to the DCG-O, agreed that both solution options were suitable and feasible, and warranted further examination. The USASOC DCS G9 and USAJFKSWCS PSYOP Commandant non-concurred with Solution Option 1, citing it as unacceptable.

(U) WAY AHEAD: USASOC and USARC collaborate to further develop the solution options in support of a two-star level internal GOSC in JAN 2016. This GOSC will produce a report that reflects the positions of both Commands and can be utilized by the HQDA G33 in preparation for the USASOC/USARC information brief to the HQDA G33 in FEB 16 (TBD) that identifies the proposed way forward and/or areas of non-consensus that may require HQDA G3 adjudication.

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