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# Small Unit Expeditionary Mission Planning



THE OVERALL CLASSIFICATION OF THIS BRIEFING IS  
UNCLASSIFIED//FOUO  
TURN CELL PHONES OFF/SILENT

UNCLASSIFIED//FOUO





# Small Unit Expeditionary Mission Planning

Planning and executing squad, platoon & company sized expeditionary missions in remote locations, under challenging conditions in a constantly evolving operational environment.

Flexibility, Adaptability and Individual Initiative are not only the way to achieve your mission today. But also will help you get in front of problems you haven't seen yet!

*Think, Adapt & Anticipate*

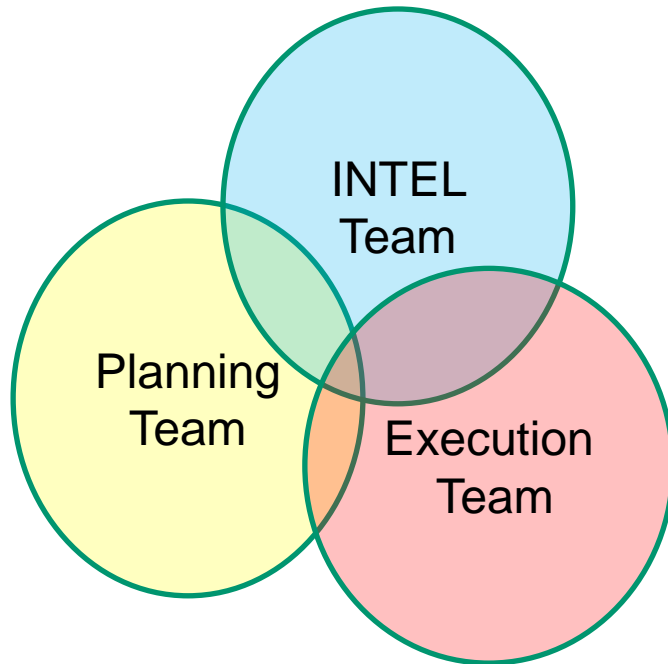




# Small Unit Expeditionary Mission Planning



# Small Unit Expeditionary Mission Planning



- ✓ Flexibility
- ✓ Adaptability
- ✓ Initiative
- ✓ Problem solvers
- ✓ 80% Solutions

*"A good plan executed today is better than a perfect plan executed at some indefinite point in the future."*

-- Gen. George S. Patton



# Small Unit Expeditionary Mission Planning

- **Pre Mission Planning**

- ✓ Get the mission 5 Ws
- ✓ Start with what you KNOW
- ✓ Find out what you NEED to KNOW
- ✓ The right person for the right Job
- ✓ Schedule planning target dates
- ✓ Set your teams to task
- ✓ Consider a PDSS team

Milestone Tracker		
Status	Deadline	Task
Red	1-Feb-13	Threat groups brief
Red	1-Feb-13	Country Clearances
Green	1-Feb-13	Advanced team Visas
Green	1-Feb-13	Como Cards - Phone numbers
Yellow	1-Feb-13	Individual KIT pack out
Red	1-Feb-13	Team Mobility Training
Green	1-Feb-13	Team Equipment Tested/Inspected
Red	1-Feb-13	Team Equipment Load in ISU
Green	1-Feb-13	Como Gear tested/Inspected
Yellow	1-Feb-13	Como Gear Loaded in ISU
Red	1-Feb-13	RFI's to BN S2
Red	3-Feb-13	Brief to Team
Red	5-Feb-13	Brief to UNIT CDR

*Think, Adapt & Anticipate*





# Mission Planning Team

- **Travel**

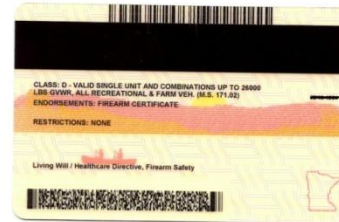
- ✓ Countries / Locations / Cities / Areas to be visited
- ✓ Country clearances (Time & passports available)
- ✓ Passports red/blue, Visas, CAC, Orders & special memos
- ✓ Emergency funds / Credit card considerations
- ✓ Mode of transport, Air, Bus, Train, Taxi etc.
- ✓ Maps, Google, tourist map etc.
- ✓ Country / Theater required specific training / ISOPREP
- ✓ AARs has anyone been there before?

*Think, Adapt & Anticipate*



# Travel Documents

- Documents
  - ✓ Keep at least 2 hard copies
  - ✓ e-mail the docs to yourself
  - ✓ Visas & country clearance
  - ✓ ID, orders & passports
  - ✓ E&E cash





# Mission Planning Team

- **Medical**

- ✓ Team medics & level of medical care
- ✓ Medical kits & availability
- ✓ Availability of emergency medical care
- ✓ Availability of MEDEVAC
- ✓ Required immunizations
- ✓ Health warnings, required medications
- ✓ Medical contingency plans
- ✓ Individual personal hygiene & 1<sup>st</sup> aid kit

*Think, Adapt & Anticipate*





# Mission Planning Team

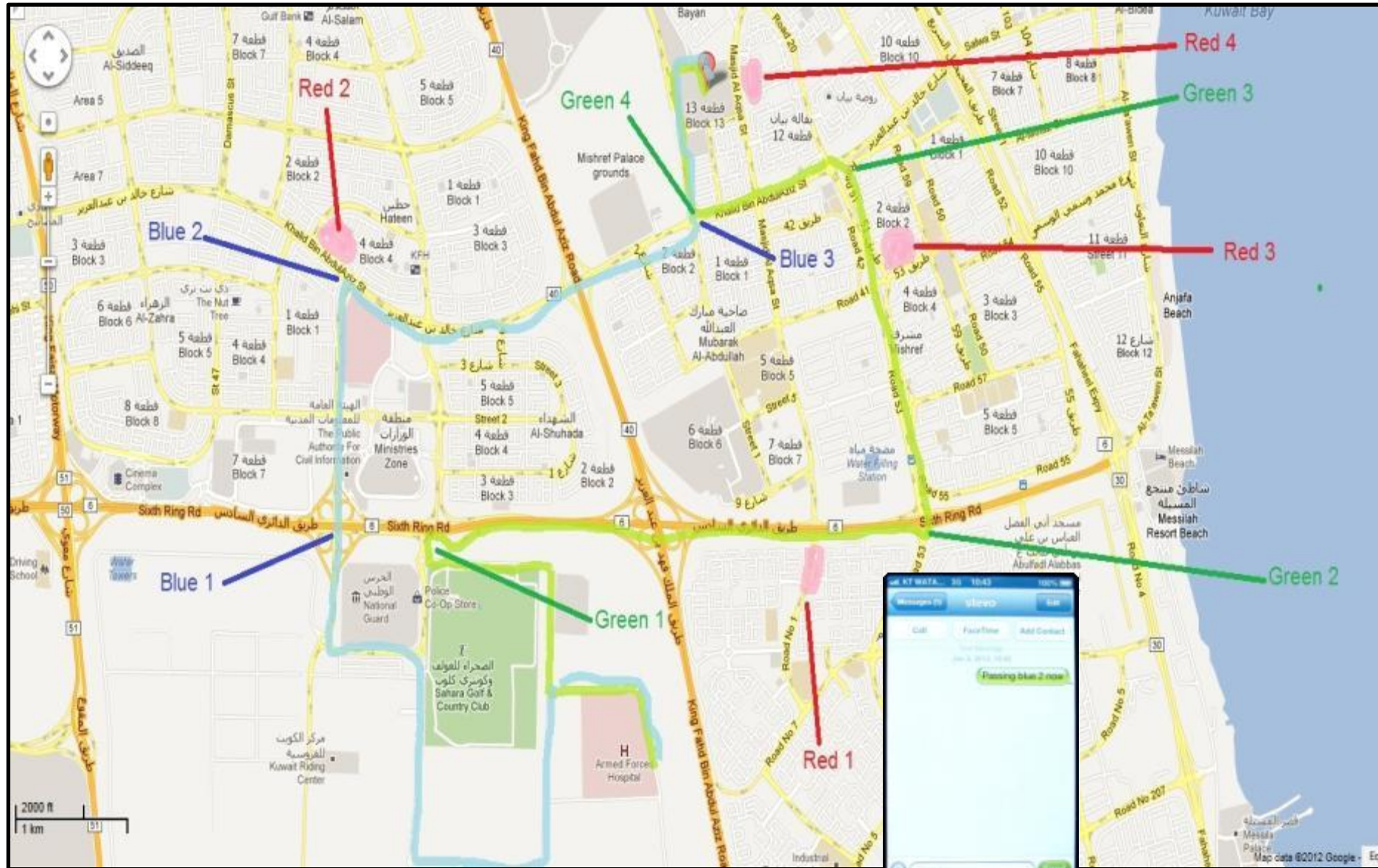
- **Mobility**

- ✓ Availability of vehicles and types
- ✓ Rental or provided by HN or US
- ✓ Vehicle inspection & maintenance
- ✓ Fuel, service, breakdowns & recovery (spares)
- ✓ Emergency road package
- ✓ Laws, international drivers license & documentation
- ✓ Navigation, maps, GPS, LAT/LONG, MGRS etc.
- ✓ Vehicle search, parking areas & security

*Think, Adapt & Anticipate*



# Navigation Options





# Mission Planning Team

- **Logistics**

- ✓ Availability of Hotels & US Bases (hotel security)
- ✓ Meals, rations, local economy etc.
- ✓ Potable and Non Potable water sources
- ✓ Power for life support
- ✓ Shipping, CONNEX, speed balls, hand carry etc.
- ✓ Availability of utility vehicle/s
- ✓ Authorizations for team FOO funds, etc.
- ✓ What can be purchased in country

*Think, Adapt & Anticipate*





# Mission Execution Team

- **Mission Operations**

- ✓ Mission duration (short or long term)
- ✓ OPs cycle (operations, standby/QRF & training)
- ✓ Force protection (infrastructure)
- ✓ Force protection (profile, high or low)
- ✓ Force protection (manpower, US, HN contract)
- ✓ Self QRF or other US/HN availability
- ✓ Armed or unarmed (specialty training, pistol etc.)
- ✓ HN enablers and limitations

*Think, Adapt & Anticipate*



# INTEL TEAM

- **COIST.** (Adapting to the Expeditionary Mission)
  - ✓ Work to support the pre-mission phase
  - ✓ Deploy and support the mission execution phase
  - ✓ Work on the post mission AAR and lessons learned
  - ✓ Threats to the mission. Terrorist, insurgent, crime, etc.
  - ✓ Weather – extended day forecast
  - ✓ Friendly forces, US, NATO, Host nation etc.



# INTEL TEAM

- **NIPR**
  - Open source collection at BN & BDE
    - Radio, TV, newspapers & TCNs
    - Open source can be more informative than SIPR
  - Data mine on web sites;
    - NIPR web sites have huge amounts of INFO
    - Analyze the data
    - Put the data into context (overlay)
    - Operationalize the INTEL

*\*\*\*Avoid Always & Never\*\*\**





# INTEL TEAM

- **SIPR**

- Usually comes from higher BN & BDE
- Very little may be available depending on location
- SIPR data mine on web sites;
  - Theater Portal, DIA, NGA, NCIS, DAIS, etc.
  - Past products and AARs
- SIPR data has restrictions (Clearance levels)
- Transportation of SIPR documents / Courier orders

*\*\*\*Data mine don't cut and paste\*\*\**





# INTEL TEAM

- **Provide the following:**
  - ✓ Geographic analysis, routes, areas of risk etc.
  - ✓ Safe havens, no go areas, historical attacks etc.
  - ✓ Types of threat groups, insurgent, criminal etc.
  - ✓ EPA plan (JPRA, etc.)
  - ✓ INTEL vs. force protection duties
  - ✓ Document observations and analyze the data
  - ✓ Post mission debrief
  - ✓ Document AAR notes for lessons learned

# INTEL TEAM (Open source websites)

- [www.stratfor.com](http://www.stratfor.com)
- [www.foreignpolicy.com](http://www.foreignpolicy.com)
- [www.economist.com](http://www.economist.com)
- [www.globalsecurity.org](http://www.globalsecurity.org)
- [www.odni.gov](http://www.odni.gov)
- [www.state.gov](http://www.state.gov)
- [www.rand.org](http://www.rand.org)

## Internet Search Techniques

- Boolean logic “or, and, not”
- Try: “Iraq War”
- Try: Iraq + War
- Try: Iraq – War
- Other search types on Google



# INTEL TEAM (Open source websites)

- [www.nationalinterest.org](http://www.nationalinterest.org)
- [www.brookings.edu](http://www.brookings.edu)
- [www.ft.com](http://www.ft.com) (Financial Times)
- [www.afpc.org](http://www.afpc.org) (American Foreign Policy Council)
- [www.heritage.org](http://www.heritage.org) (Issues -> By Geographic Location)
- [www.foreignaffairs.com](http://www.foreignaffairs.com)
- [www.csis.org](http://www.csis.org) (Center for Strategic and International Studies)





# INTEL TEAM (Open source websites)

- [www.jihadwatch.org](http://www.jihadwatch.org)
- [www.technorati.com](http://www.technorati.com) (blog directory -> politics -> world)
- [www.counterwmd.gov](http://www.counterwmd.gov)
- [www.globalsecurity.org](http://www.globalsecurity.org)
- [www.fpif.org](http://www.fpif.org) (Foreign Policy in Focus)
- [www.cfr.org](http://www.cfr.org) (Council on Foreign Relations)
- [www.carnegieendowment.org](http://www.carnegieendowment.org)





# INTEL TEAM (Open source websites)

- [www.cia.gov](http://www.cia.gov) (World Fact Book)
- [www.wikimapia.org](http://www.wikimapia.org)
- [www.ourairports.com](http://www.ourairports.com)
- [www.translate.google.com](http://www.translate.google.com) (translator)
- [www.soople.com](http://www.soople.com) (Google search commands tool)
- [www.reuters.com](http://www.reuters.com)
- [www.alloexpat.com](http://www.alloexpat.com)



# INTEL TEAM

- MGRS and LAT Long Converter Tool
  - ✓ www.earthpoint.us & Google Earth

The screenshot shows two browser windows. The left window is the Earth Point website, which is a tool for converting various coordinate systems. The right window is Google Earth, showing a satellite view of a large, multi-story building with a yellow location pin.

**Earth Point Website Content:**

**Convert Coordinates - Calculate a position in a variety of formats.**  
 A user account is **not** needed for the features on this web page.

Enter latitude/longitude or position. Click the corresponding "Calc" button. Lat/Lon, UTM, UPS, MGRS, USNG, Georef, Maidenhead, and State Plane are supported. WGS84 datum.

**NEW:** State Plane coordinates for the United States are supported. [Accepted formats...](#)  
**HINT:** If you have many coordinates to convert, try [Batch Convert](#).

Latitude:  Longitude:

Free. User account is not needed.

OR

Position:

Free. User account is not needed.

**Calculated Values - based on Degrees Lat Long to seven decimal places.**

Position Type	Lat Lon
Degrees Lat Long	28.8864722°, 048.1786500°
Degrees Minutes	28°53.18833', 048°10.71900'
Degrees Minutes Seconds	28°53'11.3000", 048°10'43.1400"
UTM	39R 224841mE 3198682mN
MGRS	39RTM2484198682
Grid North	-1.4°
Maidenhead	LL48CV12KS50
GEOREF	RHDP10715318

For illustration only. User to verify all information. [www.earthpoint.us](http://www.earthpoint.us)

This page accepts a wide variety of latitude/longitude and position formats.

Value	Description
Latitude	Latitude of point. Google Earth uses the WGS84 geodetic datum. Valid formats include: N43°38'19.39" 43°38'19.39"N 43 38 19.39 43.63871944444445





# INTEL TEAM

- [www.numbeo.com](http://www.numbeo.com) (crime data by city)

**Crime in Kuwait City, Kuwait**

[Tweet](#)

Do you live in **Kuwait City**? We need your help: [Add data for Kuwait City](#)

**Indexes**

- Crime Index: 35.94
- Safety Index: 64.06

**Crime rates in Kuwait City, Kuwait**

Level of crime	0.00
Crime increasing in the past 3 years	25.00
Worries home broken and things stolen	37.50
Worries being mugged or robbed	37.50
Worries car stolen	50.00
Worries things from car stolen	75.00
Worries attacked	25.00
Worries being insulted	0.00
Worries being subject to a physical attack because of your skin colour, ethnic origin or religion	62.50
Problem people using or dealing drugs	37.50
Problem property crimes such as vandalism and theft	50.00
Problem violent crimes such as assault and armed robbery	50.00
Problem corruption and bribery	37.50

**Safety in Kuwait City, Kuwait**

Safety walking alone during daylight	62.50
Safety walking alone during night	50.00

Reportees: 2  
 Last update : November, 2012  
 These data are based on perceptions of visitors of this website in the past 2 years.

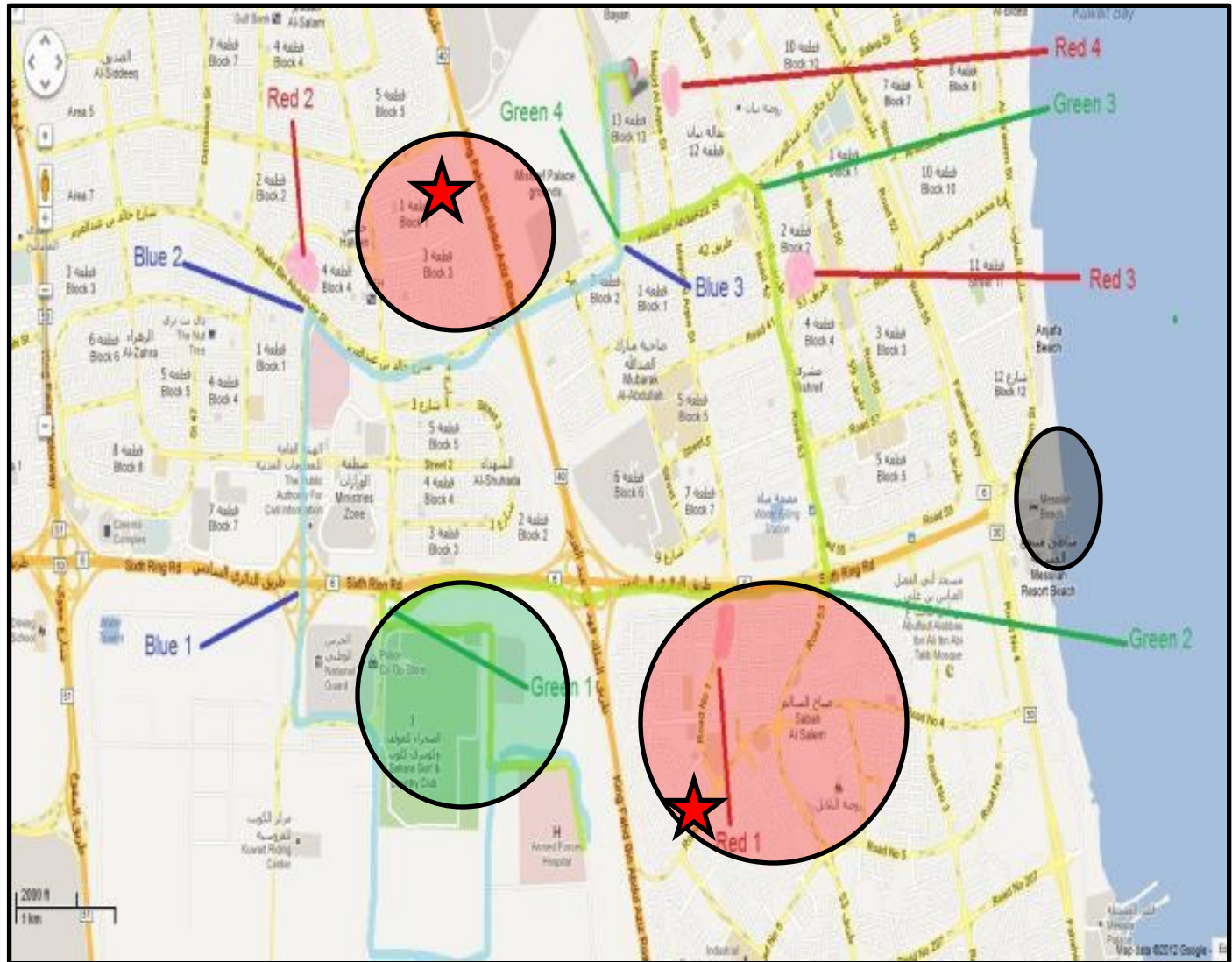
If value is 0, it means it is perceived as very low, and if value is 100, it means it is perceived as very high.





# SIMPLE OVERLAY

- High Risk Area
- NO GO Area
- Safe Haven
- Historical Attacks



\*\*\*EXAMPLE ONLY\*\*\*



# Expeditionary Mission Planning

- S6 Communications
  - ✓ Internal and external COMMs options
  - ✓ P. A.C.E plan
  - ✓ What will be available? NIPR? SIPR? Pen and paper?
  - ✓ Portable COMMs, BGAN, SWIFTLINK, SNAP terminal
  - ✓ Laptops, cell phones, SAT phones, PLB's etc.
  - ✓ Communications cards
  - ✓ Veiled speech & simple user codes
  - ✓ Batteries? Chargers? Power source at location?

# Expeditionary Mission Planning



## Communications Options





# Communications Planning



# Expeditionary Mission Planning

- Security Force Assistance
  - ✓ Host nation governance, military & police interaction
  - ✓ Enablers, security force multipliers, working groups
  - ✓ The right Soldier for the mission
  - ✓ Personal relationships (Trust but verify)
  - ✓ Talking points (what can you say?)
  - ✓ Culture & behavior
  - ✓ Welfare vs. Rewarding HN behavior or activity
  - ✓ Military bearing and force posture

# Expeditionary Mission Planning

- Reduced Military Signature Traveling
  - ✓ Some locations require reduced military signature
  - ✓ Non Military clothing & equipment
  - ✓ Culturally aware
  - ✓ Verbal & body language
  - ✓ Group size & location
  - ✓ Situational awareness
  - ✓ Track normal patterns and any changes
  - ✓ Be a savvy traveler

# Low Profile Traveler



Clothing & Appearance Appropriate, Practical, Professional, Reduced Military Signature



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# Low Profile Traveler



Are you sending the right signals with your clothing choices?

# Low Profile Traveler



# End Presentation



## Questions?