enhance the common operating picture and

Intel fusion at the BDE & BN levels to

Reassess and update IPOE monthly with

urban tactical sites reassessed every two

Country-specific planning utilizing SOCENT

assets: JSOTF-Arab Peninsula (AP) and

JSOTF-Gulf Cooperation Council (GCC)

increase situational awareness

Design a BN FORCPRO OPORD /

focuses on IPOE, NAIs, and threat

weeks

JAN

FEB

- **Home Station** "Training" Design, implement, and exercise Ops and
 - Utilize Table-Top Exercises (TTx) in order to find seams and gaps in planning and coordination efforts (Fig. 4)
 - Develop BN-level SOPs tailored to deployed locations that replicate urban and complex settings during FTXs or TTx (EX: main post parking lots and vacant areas which provide realistic patterns of life)
 - SOP development on common ADA convoy exercises:
 - Missile Redistribution
 - Vehicle Recovery
 - Logistics Escort
 - Maintain proficiency on tactical reporting and operating tactical commo equipment

MSRs and transit between ADA sites and ADA assets (Fig. 5) **Home Station** "People"

OPLAN that is site and country specific which

considerations to include movement along

Establish a staff manning cycle with a mid-deployment manning change in order

- to combat complacency and enhance operational and situational awareness (Fig.1) Draft pre-planned talking points
- emphasizing the value and operational impact of FORCPRO (campaign plan)
- Ensure there is an organizational understanding of the roles that all U.S. Joint Forces will have once arriving in theater to include CENTCOM CONPLANs

FORCPRO Manning Changeover Fig. 1

APR

ORE

MAY

ORE

JADEX

threat training JUL AUG NOV DEC ORF ORE

JADEX

JADEX

Home Station "Messaging"

- Emphasize that U.S. Soldiers are strategic assets in both the eyes of the U.S. and the enemy
- Draft pre-planned talking points with a common central theme that FORCPRO has a strategic and tactical value to the ADA mission ("one 7.62 round into the main array has a significant strategic impact")
- Emphasize "Organizational Adaptability" at the Brigade, Battalion, and Battery levels
- Reinforce that FORCPRO is not just insider



Tactical Pocket Reference

View of the ADA FORCPRO Mission



Source: www.dvidshub.net

Deployed "Planning / Resourcing"

- Reassess and update IPOE monthly with urban tactical sites reassessed every two weeks
- Establish a BN-level U.S. Joint and Host Nation liaison party focused on integration
- Define the role of BN / BDE HHB elements:
 - o QRF Element
 - o U.S. Joint / HN liaison
- BN TOC and tactical units must maintain and exercise designated travel routes
- Identify overwatch NAIs and ensure there is a COP between the BN TOCs and BCPs
- Adapt and integrate ADA CONOPs to the country-specific Joint services' concept of planning and training with NAVCENT, AFCENT, and MARCENT

Deployed "People"

Mol Relationship = Raw / Unfiltered Intel Partner Nation Engagements = You Can't Surge Trust

- Understand the Host Nation Military's and Ministry of Interior (MoI) culture and mission What is their role in:
 - U.S. FORCPRO Support?
 - o Civil Unrest Conditions?
- Understand the influence of the Cooperation Council for the Arab States-Gulf Coast Countries (GCC)
- Build relationships with U.S. Joint Forces via Key Leader Engagements, LPDs, briefings, small-scale exercises, and Joint mirroring exchanges

Deployed "Training"

- Exercise and assess BCP to BN TOC monitoring of counter-surveillance Ops, ECP Ops, tactical reporting & coordination, missile redistribution missions, and logistical convoys
- Use Maintenance COs for cross-training of vehicle recovery missions
- Post overwatch sector sketches in BN TOCs for common planning and in order to establish rapid coordination and response capabilities with BN-level Ops and Intel planners (Fig. 2)
- Overlay and fuse organic RAID / Camera System surveillance picture with Joint systems in order to establish and enhance the COP (Fig. 3)

Deployed "Messaging"

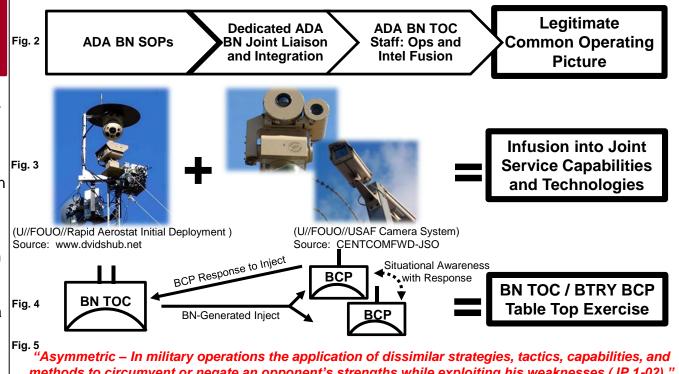
- **Mindset = this is neither Afghanistan** nor CONUS ---- relaxed but alert
- FORCPRO mission and vulnerabilities must be continually messaged to Senior U.S. leaders (DoD & DoS) and U.S. Joint Forces
- Strategic impact of FORCPRO vulnerabilities must be clearly articulated during all VIP visits
- Current CENTCOM / EUCOM hurdles that contribute to FORCPRO challenges:

'Piracy and Smuggling' 'OEF De-Scoping'

'DoD Budget Cuts' 'Regional Instability'

'U.S. Downsizing'

'Regime Collapse'



methods to circumvent or negate an opponent's strengths while exploiting his weaknesses (JP 1-02)."