



**Note to Instructors:**

1. Use this RUBRIC to assess mission planning and briefings during the Situational Training Exercises (STX).
2. Step 8; rehearsals may be supplemented with a rehearsal check list.
3. Provide a copy of this rubric to the students ahead of time and encourage them to use it as a check list. Provide your final score and feedback upon completion.
4. THIS RUBRIC MEASURES THE FOUR COURSE OUTCOMES - PRIMARILY, RECOMMEND ENABLERS TO MITIGATE IED THREATS

**EIGHT STEPS OF THE TROOP LEADING PROCEDURES**

8 TLP STEPS	PROFICIENT (5 - 4.5 points)	MARGINAL (4 - 3.5 points)	NEEDS IMPROVEMENT (3 - 0 points)	SCORE	
<b>Step 1. Receive the Mission</b>					
<b>Initial Mission Analysis</b>	<p><b>Presented an in-depth initial mission analysis:</b></p> <ul style="list-style-type: none"> <li>-Identified CDR's intent 2 levels up</li> <li>- Included a <u>complete</u> list of specified, implied &amp; essential tasks</li> <li>- Included a <u>complete</u> list of constraints and limitations</li> <li>-Restated a <u>clear</u> mission statement which <u>included the 5Ws</u>: (Who, What, When, Where, and Why)</li> </ul>	<p><b>Presented a somewhat complete initial mission analysis:</b></p> <ul style="list-style-type: none"> <li>-Identified CDR's intent 2 levels up</li> <li>-Included a <u>somewhat complete</u> list of specified, implied &amp; essential tasks</li> <li>-Included a <u>somewhat complete</u> list of constraints and limitations</li> <li>-Restated a <u>somewhat clear</u> mission statement which included the <u>(5Ws)</u>: Who, What, When, Where, and Why)</li> </ul>	<p><b>Did not present a complete mission analysis, and/or did not include most of the following:</b></p> <ul style="list-style-type: none"> <li>-CDR's intent 2 levels up</li> <li>-A complete list of specified, implied &amp; essential tasks</li> <li>-A complete list of constraints and limitations</li> <li>- A restate mission statement. Which included the <u>5Ws</u>: (Who, What, When, Where, and Why)</li> </ul>		
<b>Initial Time Analysis</b>	<p><b>The backwards plan included</b> a tentative timeline consistent with the: 1/3 -2/3, parallel, backwards, HOPE-L</p>	<p><b>The backwards plan somewhat</b> included a tentative timeline consistent with the: 1/3 -2/3, parallel, backwards, HOPE-L</p>	<p><b>The backwards plan did not</b> include a tentative timeline consistent with: 1/3 -2/3, parallel, backwards, HOPE-L</p>		
<b>Request Assets</b>	<p><b>The initial request for assets list was complete</b> and included the appropriate assets (i.e. ISR, C-IED enablers, interpreters, air assets, etc.)</p>	<p><b>The initial request for assets was somewhat complete</b> and somewhat included the appropriate assets (i.e. ISR, C-IED enablers, interpreters, air assets, etc.)</p>	<p><b>The initial request for assets was not complete</b> and/or <b>did not include</b> the appropriate assets (i.e. ISR, C-IED enablers, interpreters, air assets, etc.)</p>		
<b>Step 2. Issue a Warning Order</b>					
<b>Issues WARNO</b>	<p><b>Issued a complete, clear and concise WARNO that included:</b></p> <ul style="list-style-type: none"> <li>-Mission or nature of the operation</li> <li>-Time and place for issuing the OPORD</li> <li>-Units or elements participating in the operation</li> <li>-Specific tasks not addressed by unit SOP</li> <li>-Timeline for the operation</li> </ul>	<p><b>Issued a somewhat complete WARNO that was somewhat clear and concise, that included:</b></p> <ul style="list-style-type: none"> <li>-Mission or nature of the operation</li> <li>-Time and place for issuing the OPORD</li> <li>-Units or elements participating in the operation</li> <li>-Specific tasks not addressed by unit SOP</li> <li>-Timeline for the operation</li> </ul>	<p><b>Did not issued a complete, clear and concise WARNO, and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>-Mission or nature of the operation</li> <li>-Time and place for issuing the OPORD</li> <li>-Units or elements participating in the operation</li> <li>-Specific tasks not addressed by unit SOP</li> <li>-Timeline for the operation</li> </ul>		
<b>Step 3. Make a Tentative Plan</b>					
<b>METT-TC</b>	<b>Mission</b>	<p><b>Presented an in-depth mission analysis that included:</b></p> <ul style="list-style-type: none"> <li>-ID Purpose &amp; Intent (2 levels up)</li> <li>-Purpose</li> <li>-Understands their "Tactical Task"</li> <li>-ID specified, Implied, Essential tasks</li> <li>-Constraints</li> <li>-Restated mission</li> </ul> <p><b>Presented significant conclusions</b></p>	<p><b>Presented a somewhat complete mission analysis that included:</b></p> <ul style="list-style-type: none"> <li>-ID Purpose &amp; Intent (2 levels up)</li> <li>-Purpose</li> <li>-Understands their "Tactical Task"</li> <li>-ID specified, Implied, Essential tasks</li> <li>-Constraints</li> <li>-Restated mission</li> </ul> <p><b>Presented adequate conclusions</b></p>	<p><b>Did not present a complete mission analysis, and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>-ID Purpose &amp; Intent (2 levels up)</li> <li>-Purpose</li> <li>-Understands their "Tactical Task"</li> <li>-ID specified, Implied, Essential tasks</li> <li>-Constraints</li> <li>-Restated mission</li> </ul> <p><b>Did not present conclusions</b></p>	
	<b>Enemy</b>	<b>NOTE. Use a separate "Threat assessment" rubric to evaluate the enemy.</b>			
	<b>Terrain and</b>	<p><b>Presented an in-depth Terrain Analysis that included:</b></p> <ul style="list-style-type: none"> <li>-Obstacles</li> <li>-Avenue of approach</li> <li>-Key terrain</li> <li>-Observation/fields of fire</li> <li>-Cover and concealment</li> </ul> <p><b>Presented significant conclusions</b></p>	<p><b>Presented a somewhat complete Terrain Analysis that included most of the following:</b></p> <ul style="list-style-type: none"> <li>-Obstacles</li> <li>-Avenue of approach</li> <li>-Key terrain</li> <li>-Observation/fields of fire</li> <li>-Cover and concealment</li> </ul> <p><b>Presented adequate conclusions</b></p>	<p><b>Did not present a complete Terrain Analysis, and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>-Obstacles</li> <li>-Avenue of approach</li> <li>-Key terrain</li> <li>-Observation/fields of fire</li> <li>-Cover and concealment</li> </ul> <p><b>Did not present conclusions</b></p>	
	<b>Weather</b>	<p><b>Presented an in-depth Weather Analysis that included:</b></p> <ul style="list-style-type: none"> <li>-Weather</li> <li>-Visibility</li> <li>-Wind</li> <li>-Precipitation</li> <li>-Cloud coverage</li> <li>-Temp/humidity</li> </ul>	<p><b>Presented a somewhat complete Weather Analysis that included most of the following:</b></p> <ul style="list-style-type: none"> <li>-Weather</li> <li>-Visibility</li> <li>-Wind</li> <li>-Precipitation</li> <li>-Cloud coverage</li> <li>-Temp/humidity</li> </ul>	<p><b>Did not present a Weather Analysis, was not complete and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>-Weather</li> <li>-Visibility</li> <li>-Wind</li> <li>-Precipitation</li> <li>-Cloud coverage</li> <li>-Temp/humidity</li> </ul>	
	<b>Time</b>	<p><b>Presented an in-depth Time Analysis that included: (HOPE-L)</b></p> <ul style="list-style-type: none"> <li>-Higher's timeline</li> <li>-Operational timeline</li> <li>-Planning timeline</li> <li>-Enemy's timeline</li> <li>-Light data</li> <li>-the 1/3, 2/3 rule</li> </ul> <p><b>Presented significant conclusions</b></p>	<p><b>Presented a somewhat complete Time Analysis that included: (HOPE-L)</b></p> <ul style="list-style-type: none"> <li>-Higher's timeline</li> <li>-Operational timeline</li> <li>-Planning timeline</li> <li>-Enemy's timeline</li> <li>-Light data</li> <li>-the 1/3, 2/3 rule</li> </ul> <p><b>Presented adequate conclusions</b></p>	<p><b>Did not present a Time Analysis and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>-Higher's timeline</li> <li>-Operational timeline</li> <li>-Planning timeline</li> <li>-Enemy's timeline</li> <li>-Light data</li> <li>-the 1/3, 2/3 rule</li> </ul> <p><b>Did not present conclusions</b></p>	
	<b>Troops</b>	<p><b>Presented an in-depth Troop Analysis that included:</b></p> <ul style="list-style-type: none"> <li>-Leadership</li> <li>-Morale</li> <li>-Training &amp; Experience</li> <li>-Capabilities by WFF</li> </ul>	<p><b>Presented a somewhat complete Troop Analysis that included:</b></p> <ul style="list-style-type: none"> <li>-Leadership</li> <li>-Morale</li> <li>-Training &amp; Experience</li> <li>-Capabilities by WFF</li> </ul>	<p><b>Did not present a Troop Analysis, and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>-Leadership</li> <li>-Morale</li> <li>-Training &amp; Experience</li> <li>-Capabilities by WFF</li> </ul>	
	<b>Civilian</b>	<p><b>Presented an in-depth Civilian Analysis that included:</b></p> <ul style="list-style-type: none"> <li>(media, religion, economics)</li> <li>-Area (Key Civilian Areas)</li> <li>-Structures</li> <li>-Capabilities</li> <li>-Organizations</li> <li>-People</li> <li>-Events within the AO</li> </ul>	<p><b>Presented a somewhat complete Civilian Analysis that included:</b></p> <ul style="list-style-type: none"> <li>(media, religion, economics)</li> <li>-Area (Key Civilian Areas)</li> <li>-Structures</li> <li>-Capabilities</li> <li>-Organizations</li> <li>-People</li> <li>-Events within the AO</li> </ul>	<p><b>Did not present a Civilian Analysis, and/or did not have sufficient details or accurate information:</b></p> <ul style="list-style-type: none"> <li>(media, religion, economics)</li> <li>-Area (Key Civilian Areas)</li> <li>-Structures</li> <li>-Capabilities</li> <li>-Organizations</li> <li>-People</li> <li>-Events within the AO</li> </ul>	

Course of Action COA	Presented a <u>complete</u> COA, that is: suitable, distinguishable, feasible, sustainable, acceptable	Presented a <u>somewhat complete</u> COA, that is: suitable, distinguishable, feasible, sustainable, acceptable	Did <u>not</u> present a complete COA, and/or <u>may not be</u> : suitable, distinguishable, feasible, sustainable, acceptable	
8 TLP STEPS	PROFICIENT (5 - 4.5 points)	MARGINAL (4 - 3.5 points)	NEEDS IMPROVEMENT (3 - 0 points)	SCORE
<b>Step 4. Initiate Movement</b>				
	Initiated movement at the <u>appropriate time and included</u> key actions: -PMCS & stage vehicles in order of march -Kick out recon /snipers/quarterming party -ISR, launch -Check in with operator -Take up assembly area, at position	Initiates movement an <u>adequate time and included some</u> key actions: -PMCS & stage vehicles in order of march -Kick out recon /snipers/quarterming party -ISR, launch -Check in with operator -Take up assembly area, at position	Did <u>not</u> initiate movement on time, and/or <u>did not</u> have sufficient details or <u>accurate information</u> : -PMCS & stage vehicles in order of march -Kick out recon /snipers/quarterming party -ISR, launch -Check in with operator -Take up assembly area, at position	
<b>Step 5. Conduct Reconnaissance (RECON)</b>				
	Conducted <u>in-depth</u> RECON to confirm or deny assumptions about the enemy and the terrain: <u>Types Recon</u> : map, satellite, arial, predators, choppers - Ldr's recon, route, OBJ <u>Leave a GOTWA</u> : <u>G</u> oing: Where are you going? <u>O</u> thers coming with you <u>T</u> ime you are to return <u>W</u> hat to do if you don't return? <u>A</u> ctions on enemy contact	Conducted a <u>somewhat complete</u> RECON to confirm or deny assumptions about the enemy and the terrain: <u>Types Recon</u> : map, satellite, arial, predators, choppers - Ldr's recon, route, OBJ <u>Leave a GOTWA</u> : <u>G</u> oing: Where are you going? <u>O</u> thers coming with you <u>T</u> ime you are to return <u>W</u> hat to do if you don't return? <u>A</u> ctions on enemy contact	Did <u>not</u> conduct a RECON to confirm or deny assumptions about the enemy and the terrain, and/or <u>did not</u> have sufficient details or <u>accurate information</u> : <u>Types Recon</u> : map, satellite, arial, predators, choppers - Ldr's recon, route, OBJ <u>Leave a GOTWA</u> : <u>G</u> oing: Where are you going? <u>O</u> thers coming with you <u>T</u> ime you are to return <u>W</u> hat to do if you don't return? <u>A</u> ctions on enemy contact	
<b>Step 6. Complete the Plan</b>				
	Developed an <u>in-depth</u> OPORD, that <u>included</u> : -Graphics, terrain model/sketch -Designated briefing area -Follow up on sustainment and mission command requirements -Final coordination with adjacent units	Developed a <u>somewhat complete</u> OPORD, that <u>included</u> : -Graphics, terrain model/sketch -Designated briefing area -Follow up on sustainment and mission command requirements -Final coordination with adjacent units	Did <u>not</u> develop an OPORD, and/or <u>did not</u> have sufficient details or <u>accurate information</u> : -Graphics, terrain model/sketch -Designated briefing area -Follow up on sustainment and mission command requirements -Final coordination with adjacent units	
<b>Step 7. Issue the Order</b>				
	Issued an <u>in-depth</u> written or oral OPORD that was <u>easy to understand</u> . The Soldier concisely and precisely explained how they will accomplish the assigned mission. Subordinates share the vision and had a clear understanding of what has to happen.	Issued a <u>somewhat complete</u> written or oral OPORD that was <u>easy to understand</u> . The Soldier concisely and precisely explained how they will accomplish the assigned mission. Subordinates share the vision and had a clear understanding of what has to happen.	Did <u>not</u> issue written or oral OPORD that was <u>easy to understand</u> . And/or subordinates <u>did not</u> share the vision and had a clear understanding of what has to happen.	
<b>Step 8. Supervise and Assess</b>				
<b>NOTE.</b> You may use a detailed rehearsal checklist.	Conducted <u>in-depth</u> Rehearsals that <u>included</u> : -Battle drills - C-IED drills, & CQC -Actions on the objective -CASEVAC, COB, EPW) -EPW search and detain -ROE/EOF -Translators (PIR) -PCI/PCCs -Individual equip -Weapons and ammunition -Mission essential equipment (C-IED equipment, CREW, etc.) -Brief-back & spot checks	Conducted a <u>somewhat complete</u> Rehearsals that <u>included</u> : -Battle drills - C-IED drills, & CQC -Actions on the objective -CASEVAC, COB, EPW) -EPW search and detain -ROE/EOF -Translators (PIR) -PCI/PCCs -Individual equip -Weapons and ammunition -Mission essential equipment (C-IED equipment, CREW, etc.) -Brief-back & spot checks	Did <u>not</u> conduct Rehearsals, and/or <u>did not</u> have sufficient details or <u>accurate information</u> : -Battle drills - C-IED drills, & CQC -Actions on the objective -CASEVAC, COB, EPW) -EPW search and detain -ROE/EOF -Translators (PIR) -PCI/PCCs -Individual equip -Weapons and ammunition -Mission essential equipment (C-IED equipment, CREW, etc.) -Brief-back & spot checks	
<b>TOTAL POINTS</b>				
<b>TOTAL GRADE</b>				

**EVALUATOR COMMENTS :** (Comments are required if the student overall score is " Needs Improvement").

